# PRICEWATERHOUSECOOPERS LLP PRICEWATERHOUSECOOPERS LLP 101 Seaport Boulevard Boston, MA 02210

# WOODS HOLE OCEANOGRAPHIC INSTITUTION INSTRUCTIONS FOR FILING FORM 8453-EO

IRS E-FILE SIGNATURE AUTHORIZATION FOR FORM 990 FOR THE YEAR ENDED DECEMBER 31, 2019

THE ORIGINAL IRS E-FILE SIGNATURE AUTHORIZATION FORM SHOULD BE SIGNED (USE FULL NAME) AND DATED BY AN AUTHORIZED OFFICER OF THE ORGANIZATION.

RETURN YOUR SIGNED IRS E-FILE SIGNATURE AUTHORIZATION FORM 8453-EO TO:

PRICEWATERHOUSECOOPERS LLP 101 SEAPORT BLVD., SUITE 500 BOSTON MA 02210

THERE IS NO TAX DUE WITH THE FILING OF THIS RETURN.

DO NOT SEPARATELY FILE FORM 990 WITH THE INTERNAL REVENUE SERVICE. DOING SO WILL DELAY THE PROCESSING OF YOUR RETURN. WE MUST RECEIVE YOUR SIGNED FORM BEFORE WE CAN ELECTRONICALLY TRANSMIT YOUR RETURN, WHICH IS DUE ON OR BEFORE NOVEMBER 16, 2020. WE WOULD APPRECIATE YOU RETURNING THIS FORM AS SOON AS POSSIBLE AS THIS WILL EXPEDITE THE PROCESSING OF YOUR RETURN. THE INTERNAL REVENUE SERVICE WILL NOTIFY US WHEN YOUR RETURN IS ACCEPTED. YOUR RETURN IS NOT CONSIDERED FILED UNTIL THE INTERNAL REVENUE SERVICE CONFIRMS THEIR ACCEPTANCE, WHICH MAY OCCUR AFTER THE DUE DATE OF YOUR RETURN.

# Form **8453-EO**

# Exempt Organization Declaration and Signature for Electronic Filing For calendar year 2019, or tax year beginning 01/01, 2019, and ending 12/31, 20 19 For use with Forms 990, 990-FZ, 990-PE, 1120-POL, and 8868

OMB No. 1545-0047

Department of the I		990, 990-EZ, 990-PF	, 1120-POL, and 88	868	
Name of exempt or		·		Empl	oyer identification number
WOODS HO	LE OCEANOGRAPHIC INSTITU	TION		0.4	-2105850
Part I Ty	pe of Return and Return Information (	Whole Dollars Only	)		
check the box leave line 1b, 2 applicable line 1a Form 990 2a Form 990- 3a Form 990-	EZ check here ▶	e amount on that line blank (do not enter -	e of the return bein 0-). If you entered - VIII, column (A), lin EZ, line 9) ine 22) (Form 990-PF, Part	ng filed with 0- on the reference 12)	1b 261786466. 2b 3b 4b
Part II De	claration of Officer				
withdra organiz I must date. I informa  If a co execut	orize the U.S. Treasury and its designated awal (direct debit) entry to the financial in zation's federal taxes owed on this return, and contact the U.S. Treasury Financial Agent at also authorize the financial institutions involution necessary to answer inquiries and resolve is popy of this return is being filed with a state a ed the electronic disclosure consent contain from the specifically identified in Part I above) to the second contains the specifically identified in Part I above) to the second contains the specifically identified in Part I above) to the second contains the specifically identified in Part I above) to the second contains the specifically identified in Part I above) to the second contains the specifically identified in Part I above) to the second contains the specifically identified in Part I above) to the second contains the specifically identified in Part I above) to the second contains the specifically identified in Part I above) to the second contains the specifically identified in Part I above) to the second contains the specifically identified in Part I above) to the second contains the specifically identified in Part I above) to the second contains the specifically identified in Part I above) to the second contains the specifically identified in Part I above) to the second contains the specifically identified in Part I above) to the second contains the specifically identified in Part I above) to the second contains the specifical contains the specinal contains the specifical contains the specifical contains the	stitution account indi- d the financial institution of the financial insti	cated in the tax pron to debit the entrelater than 2 business of the electronic prent.  harities as part of the allowing disclosure	reparation s by to this ac s days prior payment of the IRS Fed/	software for payment of the ccount. To revoke a payment, r to the payment (settlement) taxes to receive confidential State program, I certify that I
Under penalties organization's 20 true, correct, and return. I consento the IRS and	of perjury, I declare that I am an officer of 19 electronic return and accompanying sold complete. I further declare that the amount it to allow my intermediate service provider, to receive from the IRS (a) an acknowledger of the return or refund, and (c) the date of any re	r of the above name nedules and statement in Part I above is the transmitter, or electro ment of receipt or rea	ed organization and s, and, to the best e amount shown on nic return originator son for rejection of	of my knothe copy of (ERO) to see the transm	owledge and belief, they are of the organization's electronic send the organization's return ission, (b) the reason for any
Here Sign	the ure of officer	Date	► VP O		
Part III Dec	claration of Electronic Return Originat	or (ERO) and Paid	Preparer (see ins	tructions)	
I declare that I my knowledge. I on the return. I information to b IRS e-file Provide organization's re	have reviewed the above organization's return if I am only a collector, I am not responsible. The organization officer will have signed this e filed with the IRS, and have followed all officers for Business Returns. If I am also the Paturn and accompanying schedules and state aid Preparer declaration is based on all information.	n and that the entries for reviewing the retur form before I submit ther requirements in Paid Preparer, under pements, and, to the been of which I have any known of which I have a have a which I have a have a have a which I ha	on Form 8453-EO on and only declare to the return. I will gub. 4163, Modernize nalties of perjury I out of my knowledge nowledge.	are complet hat this for give the off ed e-File (Me declare that and belie	te and correct to the best of m accurately reflects the data icer a copy of all forms and eF) Information for Authorized t I have examined the above f, they are true, correct, and
ERO's ERO's	h / /	Date	also paid self-	eck if	ERO's SSN or PTIN
Lico	ture / Or or	11/2/20		ployed	P00641463
Only yours	s name (or if self-employed), ss. and ZIP code PRICEWATERHOUSECO 101 SEAPORT BLVD.	NAME OF TAXABLE PARTY O	STON MA 02210		N 13-4008324 one no. 617-530-5000
Under penalties of	ss, and ZIP code 101 'SERPORT BLVD.  of perjury, I declare that I have examined the above true, correct, and complete. Declaration of pre-	e return and accompan	ying schedules and st	atements, a	nd, to the best of my knowledge
Delal	Print/Type preparer's name	Preparer's signature	Date	Ch	eck if PTIN
Paid			(4	1.1997.60	f-employed
Preparer Use Only	Firm's name				m's EIN ▶
————	Firm's address				one no.
For Privacy Act	and Paperwork Reduction Act Notice, see back	of form.			Form 8453-EO (2019)

# <sub>om</sub> 990

(Rev. January 2020)

Department of the Treasury Internal Revenue Service

# **Return of Organization Exempt From Income Tax**

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

▶ Do not enter social security numbers on this form as it may be made public.

▶ Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047
2019
Open to Public

Open to Public Inspection

A F	or th	e 2019	calendar year, or tax year beginning , 2019, and	d ending			, 20
_			C Name of organization		D Employer ider	itificatio	on number
<b>B</b> c	heck if a	pplicable:	WOODS HOLE OCEANOGRAPHIC INSTITUTION		04-2105	850	
	Addre		Doing business as				
		e change	Wells Alle → Manual Constitution (	om/suite	E Telephone nur	nber	
	-	return	569 WOODS HOLE ROAD MS 14		(508) 45	7-20	00
	Final	return/	City or town, state or province, country, and ZIP or foreign postal code		1,5-3-7,		
$\vdash$	termi Amer	nated ided	WOODS HOLE, MA 02543		G Gross receipts	S	295,696,577.
$\vdash$	returi Appli	n cation	F Name and address of principal officer. PETER DE MENOCAL		H(a) Is this a grou	3330	
L	pend		569 WOODS HOLE ROAD, MS 14, WOODS HOLE, MA 025	5.43	subordinates*	?	H H
	~				H(b) Are all subord		(see instructions)
		empt st	atus: X 501(c)(3) 501(c)( ) ◀ (insert no.) 4947(a)(1) or WWW. WHOI. EDU	527	AND SHARMONE		
_	- Bridge Colores		STATE OF THE STATE	1	H(c) Group exemp	rate at the restriction of	
-	- COM-1781		ization: X Corporation Trust Association Other	L Year of for	mation: 1930 <b>M</b> :	state of	legal domicile: 11/1A
Ire	artl		mmary	JDIII D			
	1	Briefly	describe the organization's mission or most significant activities: SEE SCHE	EDOPE O			
Governance							
Ta a							
) ve	2		this box   if the organization discontinued its operations or disposed of				26
ŏ	3		er of voting members of the governing body (Part VI, line 1a)		The second of th	3	36.
Activities &	4		er of independent voting members of the governing body (Part VI, line 1b)			4	34.
itie	5	Total	number of individuals employed in calendar year 2019 (Part V, line 2a)			5	1,141.
ŧ	6	Total	number of volunteers (estimate if necessary)			6	65.
ď	7a	Total	unrelated business revenue from Part VIII, column (C), line 12			7a	3,252,227.
	b	Net u	nrelated business taxable income from Form 990-T, line 39			7b	2,029,523.
					Prior Year		Current Year
ø	8	Contri	ibutions and grants (Part VIII, line 1h)		195,530,70	0.	252,464,384.
Revenue	9	Progra	am service revenue (Part VIII, line 2g)		6,662,66	3.	8,089,451.
eve	10		ment income (Part VIII, column (A), lines 3, 4, and 7d)		17,40	5.	421,858.
œ	11		revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e)		1,501,20	8.	810,773.
	12		revenue - add lines 8 through 11 (must equal Part VIII, column (A), line 12)	0	203,711,97	6.	261,786,466.
	13		s and similar amounts paid (Part IX, column (A), lines 1-3)		8,863,50	6.	10,095,967.
	14		its paid to or for members (Part IX, column (A), line 4)			0.	0.
	4.5		es, other compensation, employee benefits (Part IX, column (A), lines 5–10)		110,041,00	8.	116,958,898.
Expenses	162		ssional fundraising fees (Part IX, column (A), line 11e)		53,39	_	116,303.
ben	h	Total	fundraising expenses (Part IX, column (D), line 25) 4,924,227.				
X	47		expenses (Part IX, column (A), lines 11a-11d, 11f-24e)		108,715,58	6.	130,155,798.
	17				227,673,49		257,326,966.
	18		expenses. Add lines 13-17 (must equal Part IX, column (A), line 25)		-23,961,51	_	4,459,500.
es	19	Rever	nue less expenses. Subtract line 18 from line 12		ginning of Current Y	-	End of Year
ts o		T		100	598,068,69		626,827,966.
Net Assets Fund Balanc	20		assets (Part X, line 16)	· · · · ·	242,432,64		241,120,491.
et A	21		liabilities (Part X, line 26)		355,636,05		385,707,475.
			ssets or fund balances. Subtract line 21 from line 20		333,636,03	0,	303, 101, 413.
Pa	ırt II		gnature Block		an income production according	DESCRIPTION OF THE PERSON	
true	der pei e, corre	naities o ect, and	of periury, declare the I have examined this return, including accompanying schedules complete. Declaration of preparer (other train officer) is based on all information of which p	and statement preparer has an	s, and to the best of yknowledge.	my kn	owledge and belief, it is
-		190	Mad Leganax.			11/1	
Sig	ın İ	-	MUNICIPAL		Date	1/1/	20
He			Signature of officer	000	Date		
110		III -	JEFFREY FERNANDEZ VP OPS &	CFO			
		2.12.	Type or print name and title			Loz	
Paid	4		Type preparer's name Preparer's tignature	Date	Check	if PT	
	ı parer	GWE	10-20	11/2/20	self-employ		P00641463
	Only		sname ▶PRICEWATERHOUSECOOPERS LLP		Firm's EIN ▶ 1		
		Firm's	address ▶101 SEAPORT BLVD., SUITE 500 BOSTON, MA 0		T Hollo Ho.	17-5	30-5000
May	y the	IRS d	iscuss this return with the preparer shown above? (see instructions),,				X Yes No
For	Pape	rwork	Reduction Act Notice, see the separate instructions.				Form 990 (2019)

# Form **8868**

(Rev. January 2020)

Department of the Treasury Internal Revenue Service

# Application for Automatic Extension of Time To File an Exempt Organization Return

► File a separate application for each return.

► Go to www.irs.gov/Form8868 for the latest information.

OMB No. 1545-0047

**Electronic filing (e-file).** You can electronically file Form 8868 to request a 6-month automatic extension of time to file any of the forms listed below with the exception of Form 8870, Information Return for Transfers Associated With Certain Personal Benefit Contracts, for which an extension request must be sent to the IRS in paper format (see instructions). For more details on the electronic filing of this form, visit www.irs.gov/e-file-providers/e-file-for-charities-and-non-profits.

filing of this form, visit www.irs.gov/e-file-p	providers/e-file-for-charities	s-and-non-profits.				
Automatic 6-Month Extension of Tim	e. Only submit original	(no copies needed).				
All corporations required to file an income must use Form 7004 to request an extens	tax return other than For	m 990-T (including 112	0-C filers), partnerships	, RE	MICs, a	and trusts
Name of exempt organization or	other filer, see instructions.		Taxpayer identification nu	ımbe	r (TIN)	
Type or						
print WOODS HOLE OCEANOGRA			04-210585	0		
File by the due date for		ictions.				
filing your return. See City, town or post office, state a		ddroon oon instructions				
return. See instructions.  City, town or post office, state, a WOODS HOLE, MA 0254.	_	duress, see instructions.				
Enter the Return Code for the return that t		a separate application for	or each return)			0 1
	Return					Dotum
Application Is For	Code	Application Is For				Return Code
Form 990 or Form 990-EZ	01	Form 990-T (corporat	ion)			07
Form 990-BL	02	Form 1041-A	1011)			08
Form 4720 (individual)	03	Form 4720 (other tha	n individual)			09
Form 990-PF	04	Form 5227	,			10
Form 990-T (sec. 401(a) or 408(a) trust)	05	Form 6069				11
Form 990-T (trust other than above)	06	Form 8870				12
Telephone No. ▶ 508 289-3505  If the organization does not have an offi  If this is for a Group Return, enter the orfor the whole group, check this box	ce or place of business i ganization's four digit Gr ▶	oup Exemption Number (	(GEN)			his is
<ul><li>a list with the names and TINs of all members</li><li>1 I request an automatic 6-month extends</li></ul>		11/16 201	20 to file the evemn	t ord	nonizot	ion return
for the organization named above. T  X calendar year 20 19 or	he extension is for the or	ganization's return for:			jai iizat	ion return
▶ tax year beginning	, 20	, and ending	,	20_	·	
2 If the tax year entered in line 1 is for Change in accounting period	,					
3a If this application is for Forms 990-		0, or 6069, enter the	tentative tax, less any			0
nonrefundable credits. See instruction			-f	3a	\$	0.
<b>b</b> If this application is for Forms 9		•			_	0
estimated tax payments made. Includ  Balance due. Subtract line 3b from li				3b	Þ	0.
(Electronic Federal Tax Payment Syst			4 a 6 a, 5 , 40 mg L 11 0	3с	s	0.
Caution: If you are going to make an electronic		oit) with this Form 8868, se	ee Form 8453-EO and Forr			
instructions.	· 					

For Privacy Act and Paperwork Reduction Act Notice, see instructions.

Form 8868 (Rev. 1-2020)

Page 2 Form 990 (2019)

Pa	Statement of Program Service Accomplishments Check if Schedule O contains a response or note to any line in this Part III
1	Briefly describe the organization's mission: SEE SCHEDULE O
2	Did the organization undertake any significant program services during the year which were not listed on the prior Form 990 or 990-EZ?  Yes X No If "Yes," describe these new services on Schedule O.
3	Did the organization cease conducting, or make significant changes in how it conducts, any program services?
4	If "Yes," describe these changes on Schedule O.  Describe the organization's program service accomplishments for each of its three largest program services, as measured by expenses. Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to others, the total expenses, and revenue, if any, for each program service reported.
4a	(Code:)(Expenses \$218,192,237. including grants of \$9,563,467. )(Revenue \$2,445,551. )  SPONSORED AND INSTITUTIONAL RESEARCH IN OCEANOGRAPHY AND RELATED  FIELDS: OF THE 1,007 SPONSORED RESEARCH AWARDS, 578 AWARDS ARE  FROM 7 FEDERAL AGENCIES AND 429 ARE FROM 172 OTHER SPONSORS.  INSTITUTION RESEARCH SPONSORED 78 PROJECTS FROM UNRESTRICTED
	FUNDS. IN ADDITION, WOODS HOLE OCEANOGRAPHIC INSTITUTION ISSUED 700 PUBLICATIONS IN 2019.
	(Code:)(Expenses \$12,148,866. including grants of \$532,500)(Revenue \$5,643,900)  EDUCATION: JOINT GRADUATE PROGRAM WITH M.I.T. IN THE MARINE  SCIENCES. IN 2019, THERE WERE 134 GRADUATE STUDENTS, 32 DEGREE  RECIPIENTS, 49 POST DOCTORAL SCHOLARS AND FELLOWS, 12 GEOPHYSICAL  FLUID DYNAMICS PROGRAM PARTICIPANTS, 33 SUMMER STUDENT FELLOWS AND  234 GUEST STUDENTS.
4c	(Code:) (Expenses \$including grants of \$) (Revenue \$)
	Other program services (Describe on Schedule O.) (Expenses \$ including grants of \$ ) (Revenue \$ )  Total program service expenses \$ 230,341,103.

JSA 9E1020 2.000 SI8053 7377 Form **990** (2019) V 19-7.5F

Page 3 Form 990 (2019)

Par	t IV Checklist of Required Schedules			
			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes,"			
	complete Schedule A	1	X	
2	Is the organization required to complete Schedule B, Schedule of Contributors (see instructions)?	2	Х	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to			v
	candidates for public office? If "Yes," complete Schedule C, Part I	3		X
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h)		х	
_	election in effect during the tax year? If "Yes," complete Schedule C, Part II	4	Λ	
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III	5		Х
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors	3		- 21
Ü	have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If			
	"Yes," complete Schedule D, Part I	6		Х
7	Did the organization receive or hold a conservation easement, including easements to preserve open space,			
	the environment, historic land areas, or historic structures? <i>If</i> "Yes," <i>complete Schedule D, Part II</i>	7	Х	
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes,"			
	complete Schedule D, Part III	8	X	
9	Did the organization report an amount in Part X, line 21, for escrow or custodial account liability, serve as a			
	custodian for amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or			
	debt negotiation services? If "Yes," complete Schedule D, Part IV	9		X
10	Did the organization, directly or through a related organization, hold assets in donor-restricted endowments			
	or in quasi endowments? If "Yes," complete Schedule D, Part V	10	X	
11	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI,			
	VII, VIII, IX, or X as applicable.			
а	Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes,"		х	
	complete Schedule D, Part VI	11a	Λ	
D	Did the organization report an amount for investments-other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII	11b	х	
_	Did the organization report an amount for investments-program related in Part X, line 13 that is 5% or more	110	- 21	
·	of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII	11c		Х
d	Did the organization report an amount for other assets in Part X, line 15, that is 5% or more of its total assets	110		
	reported in Part X, line 16? If "Yes," complete Schedule D, Part IX	11d	Х	
е	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X	11e	Х	
	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses			
	the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X	11f		X
12 a	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete			
	Schedule D, Parts XI and XII	12a	X	
b	Was the organization included in consolidated, independent audited financial statements for the tax year? If			
	"Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional	12b		X
13	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E.	13	37	X
	Did the organization maintain an office, employees, or agents outside of the United States?	14a	Х	
D	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking,			
	fundraising, business, investment, and program service activities outside the United States, or aggregate	14b	х	
15	foreign investments valued at \$100,000 or more? <i>If "Yes," complete Schedule F, Parts I and IV</i> Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or	140	- 21	
13	for any foreign organization? If "Yes," complete Schedule F, Parts II and IV	15		Х
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other			
	assistance to or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV	16		Х
17	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on			
	Part IX, column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I (see instructions)	17	Х	
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on			
	Part VIII, lines 1c and 8a? If "Yes," complete Schedule G, Part II  Did the organization report more than \$15,000 of gross income from gaming 1/2/120s on Part VIII, line 9a?	18		Х
19	Did the organization report more than \$15,000 of gross income from gaming 104 vities on Part VIII, line 9a?			
	If "Yes," complete Schedule G, Part III	19		Х
	Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H	20a		Х
	of "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?	20b		
21	Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or			Х
	domestic government on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	21		Λ

Form 990 (2019) Page 4

Part	Checklist of Required Schedules (continued)		Yes	No
22	Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on		162	NO
	Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22	Х	
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the			
	organization's current and former officers, directors, trustees, key employees, and highest compensated		Х	
24 2	employees? If "Yes," complete Schedule J	23		
240	\$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b			
	through 24d and complete Schedule K. If "No," go to line 25a	24a	Х	
	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		X
С	Did the organization maintain an escrow account other than a refunding escrow at any time during the year			v
ч	to defease any tax-exempt bonds?	24c 24d		X
	Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit	244		
	transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		Х
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior			
	year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ?	054		Х
26	If "Yes," complete Schedule L, Part I	25b		
	or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35%			
	controlled entity or family member of any of these persons? If "Yes," complete Schedule L, Part II	26		X
27	Did the organization provide a grant or other assistance to any current or former officer, director, trustee, key			
	employee, creator or founder, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity (including an employee thereof) or family member of any of these			
	persons? If "Yes," complete Schedule L, Part III	27		Х
28	Was the organization a party to a business transaction with one of the following parties (see Schedule L,			
	Part IV instructions, for applicable filing thresholds, conditions, and exceptions):			
а	A current or former officer, director, trustee, key employee, creator or founder, or substantial contributor? If	202		Х
b	"Yes," complete Schedule L, Part IV	28a 28b		X
	A 35% controlled entity of one or more individuals and/or organizations described in lines 28a or 28b? If			
	"Yes," complete Schedule L, Part IV	28c		X
29	Did the organization receive more than \$25,000 in non-cash contributions? <i>If "Yes," complete Schedule M</i>	29	X	
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? <i>If "Yes," complete Schedule M</i>	30		Х
31	Did the organization liquidate, terminate, or dissolve and cease operations? <i>If "Yes," complete Schedule N, Part I</i>	31		X
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes,"			
	complete Schedule N, Part II	32		X
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301.7701-2 and 301.7701-3? <i>If</i> "Yes," <i>complete Schedule R, Part I</i>	22	X	
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III,	33	21	
•	or IV, and Part V, line 1	34	Х	
35 a	Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35a	Х	
b	If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a	0.51	v	
36	controlled entity within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2	35b	Х	
00	related organization? If "Yes," complete Schedule R, Part V, line 2	36	Х	
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization			
	and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	37		X
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 19? <b>Note:</b> All Form 990 filers are required to complete Schedule O.	38	Х	
Part		36	21	
	Check if Schedule O contains a response or note to any line in this Part V			
			Yes	No
	Enter the number reported in Box 3 of Form 1096. Enter -0- if not applicable			
	Enter the number of Forms W-2G included in line 1a. Enter -0- if not applicable			
_	reportable gaming (gambling) winnings to prize winners?	1c	Х	
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Par	Statements Regarding Other IRS Filings and Tax Compliance (continued)			
			Yes	No
2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax			
	Statements, filed for the calendar year ending with or within the year covered by this return. 2a 1,141			
b	If at least one is reported on line 2a, did the organization file all required federal employment tax returns?	2b	Х	
	Note: If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions)			
3a	Did the organization have unrelated business gross income of \$1,000 or more during the year?	3a	X	
b	If "Yes," has it filed a Form 990-T for this year? If "No" to line 3b, provide an explanation on Schedule O	3b	Х	
4a	At any time during the calendar year, did the organization have an interest in, or a signature or other authority over,			
	a financial account in a foreign country (such as a bank account, securities account, or other financial account)?	4a		X
b	If "Yes," enter the name of the foreign country ▶			
	See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts (FBAR).			
5a	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	5a		X
b	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	5b		X
С	If "Yes" to line 5a or 5b, did the organization file Form 8886-T?	5c		
6a	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the			
	organization solicit any contributions that were not tax deductible as charitable contributions?	6a		X
b	If "Yes," did the organization include with every solicitation an express statement that such contributions or			
	gifts were not tax deductible?	6b		
	Organizations that may receive deductible contributions under section 170(c).			
а	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods			
	and services provided to the payor?	7a		X
	If "Yes," did the organization notify the donor of the value of the goods or services provided?	7b		
С	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was			3.7
	required to file Form 8282?	7c		X
	If "Yes," indicate the number of Forms 8282 filed during the year	_		3.5
е	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?	7e		X
f	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?	7f		X
_	If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?	7g		
h	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?.	7h		
8	Sponsoring organizations maintaining donor advised funds. Did a donor advised fund maintained by the			
	sponsoring organization have excess business holdings at any time during the year?	8		
9	Sponsoring organizations maintaining donor advised funds.	0-		
	Did the sponsoring organization make any taxable distributions under section 4966?	9a		
	Did the sponsoring organization make a distribution to a donor, donor advisor, or related person?	9b		
	Section 501(c)(7) organizations. Enter: Initiation fees and capital contributions included on Part VIII. line 12			
	Cross receipts, metadad on rorm 600, rare vin, into 12, rer public decide of olds racinities.			
	Section 501(c)(12) organizations. Enter:  Gross income from members or shareholders			
	Gross income from other sources (Do not net amounts due or paid to other sources			
b	against amounts due or received from them.)			
12a	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?	12a		
	If "Yes," enter the amount of tax-exempt interest received or accrued during the year			
	Section 501(c)(29) qualified nonprofit health insurance issuers.			
	Is the organization licensed to issue qualified health plans in more than one state?	13a		
_	<b>Note:</b> See the instructions for additional information the organization must report on Schedule O.			
b	Enter the amount of reserves the organization is required to maintain by the states in which			
-	the organization is licensed to issue qualified health plans			
С	Enter the amount of reserves on hand			
	Did the organization receive any payments for indoor tanning services during the tax year?	14a		Х
	If "Yes," has it filed a Form 720 to report these payments? <i>If "No," provide an explanation on Schedule O</i> · · · · · ·	14b		
15	Is the organization subject to the section 4960 tax on payment(s) of more than \$1,000,000 in remuneration or			
	excess parachute payment(s) during the year?	15		X
	If "Yes," see instructions and file Form 4720, Schedule N.			
16	Is the organization an educational institution subject to the section 4968 excise tax on net investment income?	16		X
	If "Yes," complete Form 4720, Schedule O.			

Sect	ion A. Governing Body and Management			
			Yes	No
1a	Enter the number of voting members of the governing body at the end of the tax year			
	If there are material differences in voting rights among members of the governing body, or			
	if the governing body delegated broad authority to an executive committee or similar committee, explain on Schedule O.			
b	Enter the number of voting members included on line 1a, above, who are independent 1b 34			
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with			
_	any other officer, director, trustee, or key employee?	2		X
3	Did the organization delegate control over management duties customarily performed by or under the direct			
•	supervision of officers, directors, trustees, or key employees to a management company or other person?	3		X
4	Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?	4		Х
5	Did the organization become aware during the year of a significant diversion of the organization's assets?	5		Х
6	Did the organization have members or stockholders?	6		Х
7a	Did the organization have members of stockholders, or other persons who had the power to elect or appoint			
'a	one or more members of the governing body?	7a		X
h	Are any governance decisions of the organization reserved to (or subject to approval by) members,			
b		7b		X
0	stockholders, or persons other than the governing body?			
8	Did the organization contemporaneously document the meetings held or written actions undertaken during			
_	the year by the following:	8a	Х	
a	The governing body?	8b	X	
b	Each committee with authority to act on behalf of the governing body?	0.0		
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes," provide the names and addresses on Schedule O	9		Х
Secti	on B. Policies (This Section B requests information about policies not required by the Internal Revenue	_	)	
Occu	on b. 1 oncies (This occion b requests information about policies not required by the internal Nevenue	Couc	·/ Yes	No
		10a		X
	Did the organization have local chapters, branches, or affiliates?	IVa		-
b	If "Yes," did the organization have written policies and procedures governing the activities of such chapters,	10b		
	affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes?	11a	X	
_	Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?	па	21	
b	Describe in Schedule O the process, if any, used by the organization to review this Form 990.	12a	Х	
12a	Did the organization have a written conflict of interest policy? If "No," go to line 13	ıza	- 21	-
b	Were officers, directors, or trustees, and key employees required to disclose annually interests that could give	426	Х	
	rise to conflicts?	12b		-
С	Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes,"	40-	Х	
	describe in Schedule O how this was done	12c	X	-
13	Did the organization have a written whistleblower policy?	13	X	-
14	Did the organization have a written document retention and destruction policy?	14	Λ	
15	Did the process for determining compensation of the following persons include a review and approval by			
	independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?		v	
а	The organization's CEO, Executive Director, or top management official	15a	X	_
b	Other officers or key employees of the organization	15b	X	
	If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions).			
16a	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement			
	with a taxable entity during the year?	16a	X	
b	If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its			
	participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the			
	organization's exempt status with respect to such arrangements?	16b		Х
Secti	on C. Disclosure			
17	List the states with which a copy of this Form 990 is required to be filed ▶ CA, MA, NY			
18	Section 6104 requires an organization to make its Forms 1023 (1024 or 1024-A, if applicable), 990, and 990-T	(Sec	tion 5	01(c)
	(3)s only) available for public inspection. Indicate how you made these available. Check all that apply.			
	X    Own website    X    Upon request    X    Other (explain on Schedule O)			
19	Describe on Schedule O whether (and if so, how) the organization made its governing documents, conflict of	f inter	est p	olicy,
	and financial statements available to the public during the tax year.		•	•
20	State the name, address, and telephone number of the person who possesses the organization's books and record DANA FERNANDEZ, SR DIR FINANCE 569 WOODS HOLE RD, MS 14 WOODS HOLE, MA 025 508-289-3505	s ►		

Form **990** (2019)

JSA

# Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

#### Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.

- List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
  - List all of the organization's current key employees, if any. See instructions for definition of "key employee."
- List the organization's five **current** highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations.
- List all of the organization's **former** officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations. See instructions for the order in which to list the persons above.

	Check this box if neither	the organization nor	anv related	l organization	compensated a	anv current office	r. director. or trustee.

(A) Name and title	(B) Average hours per week	box,	unle	Pos heck ss pe	rson	e than o	an	(D) Reportable compensation from the	<b>(E)</b> Reportable compensation from related	<b>(F)</b> Estimated amount of other compensation
	(list any hours for related organizations below dotted line)	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	organization (W-2/1099-MISC)	organizations (W-2/1099-MISC)	from the organization and related organizations
(1)MARK ABBOTT	50.00									
PRESIDENT/DIRECTOR	0.	Х		Х				481,880.	0.	243,611
(2) JEFFREY A. FERNANDEZ	50.00							,		
VP OPS & CFO	0.			Х				564,060.	0.	120,628
(3) ROBERT MUNIER	50.00									
VP MARINE FACILITIES & OPS	0.				Х			320,072.	0.	62,719
(4) SAMUEL HARP	50.00									
VP FOR ADVANCEMENT & CMO	0.					Х		302,167.	0.	50,037
(5) CHRISTOPHER LAND	50.00									
VP LEGAL AFFAIRS/GEN. COUNSEL	0.	Х		Х				312,907.	0.	37,148
(6) ROBERT WELLER	50.00									
SENIOR SCIENTIST	0.					Х		271,533.	0.	44,797
(7)KEITH GLAVIN	50.00									
SR. DIR. INFORMATION SYSTEMS	0.					Х		253,033.	0.	51,795
(8) DONALD ANDERSON	50.00									
SENIOR SCIENTIST	0.					Х		241,683.	0.	53,794
(9) JOHN TROWBRIDGE	50.00									
SENIOR SCIENTIST	0.					Х		249,755.	0.	45,052
(10) SUSAN HUMPHRIS	50.00									
INTERIM DEP DIR&VP OF RESEARCH	0.				Х			238,591.	0.	53,082
(11) LAURENCE MADIN	50.00									
DEP DIR & VPR (UNTIL 5/19)	0.				Х			201,519.	0.	26,664
(12) DAVID B. SCULLY	2.50									
CHAIR OF THE BOARD OF TRUSTEES	0.	Х		Х				0.	0.	0
(13) JEFFERSON E. HUGHES, JR.	2.50									
VICE CHAIR OF THE BOARD	0.	Х		Х				0.	0.	0
(14) STEVEN G. HOCH	2.50									
CHAIRMAN OF THE CORPORATION	0.	X		Χ				0.	0.	0

JSA

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Part VII Section A. Officers, Directors, Tr	ustees, Ke	y En	nplo	ye	es,	and F	lig	hest Compensat	ed Employees (d	continued)
(A) Name and title	(B) Average hours per week (list any hours for	box,	unles	Pos heck ss pe	erson	e than o is both tor/trust	an	(D)  Reportable compensation from the	(E) Reportable compensation from related organizations	(F) Estimated amount of other compensation
	related organizations below dotted line)	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	organization (W-2/1099-MISC)	(W-2/1099-MISC)	from the organization and related organizations
15) ANNE C. KRONENBERG	2.50									
TREASURER	0.	Х		Х				0	. 0.	0
16) JAMES A. AUSTIN, JR.	2.50									
TRUSTEE	0.	X						0	0.	0
17) ROBERT BAYLIS	2.50								_	_
TRUSTEE	0.	X						0	0.	0
18) H. LARRY CLARK	2.50									•
TRUSTEE	0.	Х						0	0.	0
19) JAMES M. CLARK, JR.	2.50									0
TRUSTEE	0.	X						0	0.	0
20) SAMUEL COLEMAN	2.50							0	0.	0
TRUSTEE (AS OF 05/19) 21) ALFRED T. DENGLER	2.50	X						0	. 0.	0
TRUSTEE	0.	X						0	] 0.	0
22) SARA G. DENT	2.50							0	. 0.	
TRUSTEE	0.	X						0	] 0.	0
23) ROBERT C. DUCOMMUN	2.50	21						0		
TRUSTEE	0.	X						0	0.	0
24) MICHAEL ESPOSITO	2.50									
TRUSTEE	0.	X						0	] 0.	0
25) LAURENCE FISH	2.50									
TRUSTEE	0.	Х						0	0.	0
1b Sub-total							<b>—</b>	3,437,200.	0.	789,327.
c Total from continuation sheets to Part VII, S	Section A						•	0.	0.	0.
d Total (add lines 1b and 1c)							<b>&gt;</b>	3,437,200.	0.	789,327.
2 Total number of individuals (including but not							o re	ceived more than	\$100,000 of	
reportable compensation from the organizatio	n 🕨	281	L							
										Yes No
3 Did the organization list any former office employee on line 1a? If "Yes," complete Sched	cer, directo Jule J for su	or, or ch ina	tru <i>lividi</i>	ıste ual	е, • .	key e	mp	loyee, or highes	t compensated	3 X
<b>4</b> For any individual listed on line 1a, is the organization and related organizations gr individual	sum of repeater than	oortab	ole o 50,0	om 00?	per	nsatior "Yes	n ai	nd other compens	sation from the	4 X
5 Did any person listed on line 1a receive or	accrue co	mpen	sati	on 1	fron	n any	un	related organizati	on or individual	5 X
for services rendered to the organization? If "Y Section B. Independent Contractors	es, comple	ie SCI	ieal	iie J	101	SUCH	μer	SUII		] 3   A
4. Complete this table for your five highest som			الديد.	4		44.	1	h_4		<u> </u>

1 Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year.

(A) Name and business address	(B) Description of services	(C) Compensation
ATTACHMENT 1		

2 Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 in compensation from the organization ► 122

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Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued)

	(A) Name and title	(B) Average hours per			Pos heck		e than o		(D) Reportable compensation	(E)  Reportable compensation from	am	(F) stimated nount of	
		week (list any hours for related organizations below dotted line)	1				Highest compensated		from the organization (W-2/1099-MISC)	related organizations (W-2/1099-MISC)	com fro org: and	other pensation om the anizatio d related anizatior	n d
2	6) MARGARET A. FLANAGAN	2.50	37						0	0			
, 5	TRUSTEE 27) MICHELE S. FOSTER	2.50	Х						0	0.			0
-	TRUSTEE	0.	X						0	0.			0
2	28) CHRISTINE H. FOX	2.50											
-	TRUSTEE	0.	Х						0	0.			0
2	9) CLINT HARRIS	2.50											
	TRUSTEE (AS OF 05/19)	0.	Х						0	0.			0
3	0) ROBIN POWELL MANDJES	2.50											
	TRUSTEE	0.	Х						0	0.			0
. 3	1) GEORGETTE MCCONNELL	2.50											_
	TRUSTEE (UNTIL 05/19)	0.	X						0	0.			0
	72) JOYCE K. MOSS TRUSTEE	2.50	v						0	0.			0
	33) JOSEPH F. PATTON JR.	2.50	X						0	. 0.			
	TRUSTEE (UNTIL 5/19)	0.	X						0	0.			0
3	(4) JOHN M. RICHARDSON	2.50											
-	TRUSTEE (AS OF 10/19)	0.	Х						0	0.			0
3	5) JAMES P. ROSENFIELD	2.50											
-	TRUSTEE	0.	Х						0	0.			0
3	6) LINDA SALLOP	2.50											
	TRUSTEE	0.	Х						0	0.			0
-	1b Sub-total  c Total from continuation sheets to Part VII, S d Total (add lines 1b and 1c)	<u> </u>						<b>&gt; &gt;</b>	0.	0.			0.
-	2 Total number of individuals (including but not reportable compensation from the organization		nose 281		ed a	DOV	e) wno	o re	eceived more than	\$100,000 of			
	3 Did the organization list any former office employee on line 1a? If "Yes," complete Scheduler and the scheduler of the sche										3	Yes	No X
	4 For any individual listed on line 1a, is the organization and related organizations graindividual	eater than	\$15	50,0	00?	. It	"Yes	5, "	complete Schedu	le J for such	4	X	
	5 Did any person listed on line 1a receive or for services rendered to the organization? If "Yo	accrue co	mpen	sati	on	fron	n any	un	related organization	on or individual	5		X

#### **Section B. Independent Contractors**

1 Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year.

(A) Name and business address	(B) Description of services	(C) Compensation

2 Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 in compensation from the organization ▶

Form **990** (2019)

Part VII

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Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued)

	(A) Name and title	(B) Average hours per	,		Pos heck		e than o		(D) Reportable compensation	<b>(E)</b> Reportable compensation from	am	<b>(F)</b> stimated nount of	
		week (list any hours for related organizations below dotted line)	1				bot rul Highest compensated employee		from the organization (W-2/1099-MISC)	related organizations (W-2/1099-MISC)	com fro orga and	other pensation the anization related anization	n I
( =	37) D. ALEC SARGENT TRUSTEE	2.50	Х						0	0.			0
, .	88) WILLIAN SCHMIDT TRUSTEE	2.50	X						0	0.			0
( 3	39) MATTHEW SEILER	2.50											
	TRUSTEE	0.	Х						0	0.			0
( 4	10) HARDWICK SIMMONS	2.50											_
, -	TRUSTEE	0.	X						0	0.			0
	11) JOHN STAVIS TRUSTEE (AS OF 5/19)	2.50	X						0	0.			0
( 4	12) STEPHEN E. TAYLOR	2.50											
	TRUSTEE	0.	Х						0	0.			0
( 4	13) JEAN C. TEMPEL	2.50											
	TRUSTEE	0.	Х						0	0.			0
( 4	14) THOMAS J. TIERNEY	2.50									1		
, -	TRUSTEE	0.	X						0	0.			0
	45) EDWARD TREGURTHA	2.50	- 3,										0
, -	TRUSTEE 46) CHARLES WARD	2.50	X						0	0.	<del>                                     </del>		0
	46) CHARLES WARD TRUSTEE	0.	X						0	0.	1		0
, -	17) MARIA WIHELM	2.50							0	. 0.			
	TRUSTEE (AS OF 05/19)	1 0.	X						0	0.			0
-	1b Sub-total								0.	0.			0.
	c Total from continuation sheets to Part VII, S	Section A		• •	• •	• •							
	d Total (add lines 1b and 1c)	<del>-</del>						<b>•</b>					
-	2 Total number of individuals (including but not reportable compensation from the organizatio		hose 281		ed a	bov	e) who	o re	eceived more than	\$100,000 of			
-	3 Did the organization list any former office employee on line 1a? If "Yes," complete Sched	cer, directo	or, or	tru							3	Yes	No X
	4 For any individual listed on line 1a, is the organization and related organizations grindividual	eater than	\$15	50,0	00?	? It	"Yes	5,"	complete Schedu	le J for such	4	Х	
	5 Did any person listed on line 1a receive or for services rendered to the organization? If "Y	accrue co es," comple	mpen te Scl	sati hedu	on ule	fron <i>J for</i>	n any such	un per	related organizations	on or individual	5		X

#### **Section B. Independent Contractors**

1 Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year.

(A) Name and business address	(B) Description of services	<b>(C)</b> Compensation

2 Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 in compensation from the organization ▶

Form **990** (2019)

Part VII

Part VII Section A. Officers, Directors, Tr		y ⊏n	ipic			and F	ug	1	1	yees (c	ontinue		
(A) Name and title	(B) Average hours per week (list any hours for	box,	unles	Pos heck ss pe	erson	e than o is both or/truste	an	(D)  Reportable compensation from the	Reporta compensati relate organiza	on from d	am	(F) stimated nount of other pensation	
	related organizations below dotted line)	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	organization (W-2/1099-MISC)	(W-2/1099		orga and	om the anization direlated	t
48) JOSEPH C. HOOPES	2.50												
CHAIR-LIFE TRUSTEES AS OF 5/19	0.			Х				0		0.			С
49) NEWTON PS MERRILL	2.50												
CHAIR-LIFE TRSTEES(UNTIL 5/19)	0.			Х				0		0.			0
1b Sub-total c Total from continuation sheets to Part VII, S	ection A						<b>&gt;</b>	0.		0.			0.
d Total (add lines 1b and 1c)	limited to t						o re	ceived more than	\$100,000	of			
reportable compensation from the organizatio	n ▶	281	L										
												Yes	No
3 Did the organization list any former office employee on line 1a? If "Yes," complete Scheoo											3		Х
4 For any individual listed on line 1a, is the organization and related organizations grindividual	eater than	\$15	50,0	00?	. If	"Yes	,"				4	Х	
5 Did any person listed on line 1a receive or for services rendered to the organization? <i>If "Y</i>	accrue co	mpen	sati	on 1	fron	n any	un				5		Х
Section B. Independent Contractors											<u>'</u>		
Complete this table for your five highest com- compensation from the organization. Report of year.													
(A) Name and business add	dress							(B) Description of se	ervices	С	(C) Compens	sation	
							_						

2 Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 in compensation from the organization ▶

# Part VIII Statement of Revenue

		Check if Schedule O co	ntains a respon	se or note to ar	ny line in this Part V	/		
					(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512-514
សស	1a	Federated campaigns	1a					
Contributions, Gifts, Grants and Other Similar Amounts	b	Membership dues						
اع ق	c	Fundraising events						
fts, r A	d	Related organizations						
<u>a</u> ig	e	Government grants (contribu		185,297,672.				
Sir	f	All other contributions, gifts,	·					
er (	·	and similar amounts not include	-	67,166,712.				
F	g	Noncash contributions include		,,,				
a t	9	lines 1a-1f.		1,514,025.				
ခြင်	h	Total. Add lines 1a-1f			252,464,384.			
				Business Code				
e l	20	EDUCATION		900099	5,643,900.	5,643,900.		
اھِ≧َ	2a	CHARTER INCOME		900099	1,971,180.	890,753.	1,080,427.	
Se	b	INFO CENTER INCOME		541900	277,705.	277,705.	, ,	
an See	C	CENTER FOR MARINE ROBOTIC	S REVENUE	900099	196,666.	196,666.		
Re	d							
Program Service Revenue	e	All other pregram comics	ionilo.					
	f g	All other program service rev <b>Total.</b> Add lines 2a-2f			8,089,451.			
	3	Investment income (include			.,,			
	3	other similar amounts)			421,858.		2,171,800.	-1,749,942.
	4	Income from investment of			0.		, , , , , , , , , , , , , , , , , , , ,	, , , ,
	5	Royalties	•	•	93,151.			93,151.
			(i) Real	(ii) Personal				
	6a	Gross rents 6a	553,087.					
	b	Less: rental expenses 6b	262,111.					
	C	Rental income or (loss) 6c	290,976.					
	d	Net rental income or (loss)			290,976.			290,976.
	7a	Gross amount from	(i) Securities	(ii) Other				
	, a	sales of assets	(1)	(,				
		other than inventory <b>7a</b>	33,648,000.					
a)	b	Less: cost or other basis						
evenue	b		33,648,000.					
ķ		and sales expenses 7b Gain or (loss) 7c	33,733,733					
~ □	c d				0.			
Other		Net gain or (loss)						
ŏ	8a	Gross income from f	•					
		events (not including \$						
		of contributions reported		0.				
		1c). See Part IV, line 18		0.				
	b c	Less: direct expenses Net income or (loss) from fu			0.			
		, ,	_					
	9a	Gross income from activities. See Part IV, line 19	gaming 9a	0.				
				0.				
	b c	Less: direct expenses  Net income or (loss) from g			0.			
					ÿ.			
	10a	Gross sales of inventored returns and allowances		0.				
	<b>L</b>			0.				
	b	Less: cost of goods sold Net income or (loss) from sa			0.			
	_	()	/	Business Code	ÿ.			
Miscellaneous Revenue	14-	INSURANCE PROCEEDS FROM N	IEREUS	900099	151,553.			151,553.
scellaned Revenue	11a	SPONSORED RESEARCH		900099	250,017.			250,017.
e Ne e	b	OTHER REVENUE		900099	25,076.			25,076.
<u>8</u>	c d	All other revenue			2,2:31			2,210.
≥	e	Total. Add lines 11a-11d			426,646.			
	12	Total revenue. See instruction			261,786,466.	7,009,024.	3,252,227.	-939,169.

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JSA 9E10512.000 SI8053 7377 V 19-7.5F

# Part IX Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A).

000	Check if Schedule O contains a resp			•	
D-			(B)		
	not include amounts reported on lines 6b, 7b, 9b, and 10b of Part VIII.	(A) Total expenses	Program service expenses	(C) Management and general expenses	<b>(D)</b> Fundraising expenses
1	Grants and other assistance to domestic organizations and domestic governments. See Part IV, line 21	0.			
2	Grants and other assistance to domestic individuals. See Part IV, line 22	10,095,967.	10,095,967.		
3	Grants and other assistance to foreign				
	organizations, foreign governments, and foreign				
	individuals. See Part IV, lines 15 and 16	0.			
4	Benefits paid to or for members	0.			
5	Compensation of current officers, directors, trustees, and key employees	1,879,457.	427,137.	1,090,895.	361,425.
6	Compensation not included above to disqualified				
	persons (as defined under section 4958(f)(1)) and	0.			
7	persons described in section 4958(c)(3)(B)	74,940,156.	64,444,666.	8,242,349.	2,253,141.
	Other salaries and wages	71/310/1301	01/111/0001	0/212/3131	2/233/111:
0	Pension plan accruals and contributions (include section 401(k) and 403(b) employer contributions)	17,267,954.	14,582,257.	2,097,980.	587,717.
9	Other employee benefits	17,168,048.	14,497,889.	2,085,842.	584,317.
10		5,703,283.	4,816,247.	692,924.	194,112.
	Fees for services (nonemployees):				
	Management	2,584,055.	2,094,749.	396,437.	92,869.
	Legal	751,467.	424,067.	327,400.	
	Accounting	658,446.		658,446.	
d	Lobbying	96,396.		96,396.	
	Professional fundraising services. See Part IV, line 17.	116,303.			116,303.
1	f Investment management fees	2,645,065.		2,645,065.	
g	Other. (If line 11g amount exceeds 10% of line 25, column	E20 22E	E20 20E	2 500	6 110
	(A) amount, list line 11g expenses on Schedule O.)	538,225. 403,895.	528,285. 266,745.	3,500. 43,510.	6,440.
	Advertising and promotion	13,301,407.	12,998,393.	254,527.	48,487.
13	Office expenses	1,116,367.	1,052,210.	18,660.	45,497.
14 15	Information technology	0.	1,002,2101	20,000.	13 / 15 / 1
16	Royalties	3,533,462.	2,908,032.	625,430.	
17	Travel	5,009,184.	4,828,342.	80,251.	100,591.
18	Payments of travel or entertainment expenses				
	for any federal, state, or local public officials	0.			
19	Conferences, conventions, and meetings	0.			
20	Interest	3,714,563.	3,282,387.	432,176.	
21	Payments to affiliates	0.	10 100 000		
22	Depreciation, depletion, and amortization	10,755,273.	10,106,932.	648,341.	
23	Insurance	4,386,422.	3,585,830.	800,592.	
24	Other expenses. Itemize expenses not covered				
	above (List miscellaneous expenses on line 24e. If line 24e amount exceeds 10% of line 25, column				
	(A) amount, list line 24e expenses on Schedule O.)				
	EQUIPMENT	17,185,424.	17,160,886.	17,069.	7,469.
_	OUTSIDE SERVICES	24,962,235.	24,481,708.	224,428.	256,099.
~	EQUIPMENT RENT & MAINTENANCE	6,943,868.	6,884,294.	10,430.	49,144.
•	SUBCONTRACTS	25,047,902.	25,047,902.		
е	All other expenses	6,522,142.	5,826,178.	568,988.	126,976.
	Total functional expenses. Add lines 1 through 24e	257,326,966.	230,341,103.	22,061,636.	4,924,227.
26	Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation. Check here   if following SOP 98-2 (ASC 958-720)	0.			
					Form 990 (2010)

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# Part X Balance Sheet

	art A	Check if Schedule O contains a response or note to any line in this P	art X		
			(A) Beginning of year		<b>(B)</b> End of year
	1	Cash - non-interest-bearing	4,116,527.	1	5,229,194.
	2	Savings and temporary cash investments	26,568,043.	2	28,074,605.
	3	Pledges and grants receivable, net	2,035,652.	3	7,630,900.
	4	Accounts receivable, net	37,032,109.	4	41,418,629.
	5	Loans and other receivables from any current or former officer, director,			
		trustee, key employee, creator or founder, substantial contributor, or 35%			
		controlled entity or family member of any of these persons	11,876.	5	0.
	6	Loans and other receivables from other disqualified persons (as defined			
		under section 4958(f)(1)), and persons described in section 4958(c)(3)(B).	0.	6	0.
S	7	Notes and loans receivable, net	634,952.	7	609,162.
Assets	8	Inventories for sale or use	3,320,626.	8	3,070,743.
As	9	Prepaid expenses and deferred charges	1,554,387.	9	1,335,155.
	_	Land, buildings, and equipment: cost or other			
		basis. Complete Part VI of Schedule D 10a 244,570,458.			
	h	Less: accumulated depreciation	87,925,607.	100	90,964,202.
	11	Investments - publicly traded securities	2,373,346.	11	5,658,850.
	12	Investments - other securities. See Part IV, line 11	394,810,156.	12	407,664,871.
	13	Investments - program-related. See Part IV, line 11.	0.	13	0.
	14	Intangible assets	0.	14	0.
	15	Other assets. See Part IV, line 11	37,685,417.	15	35,171,655.
	16	Total assets. Add lines 1 through 15 (must equal line 33)	598,068,698.	16	626,827,966.
_	17	Accounts payable and accrued expenses	31,356,062.	17	33,561,160.
	18	Grants payable	0.	18	0.
	19	Deferred revenue.	17,660,883.	19	4,048,618.
	20	Tax-exempt bond liabilities.	85,390,159.	20	83,723,699.
	21	Escrow or custodial account liability. Complete Part IV of Schedule D.	0.	21	0.
(A)	22	Loans and other payables to any current or former officer, director,	<u> </u>	21	<u> </u>
Liabilities		trustee, key employee, creator or founder, substantial contributor, or 35%			
ij		controlled entity or family member of any of these persons	0.	22	0.
Lia	23	Secured mortgages and notes payable to unrelated third parties	0.	23	0.
	24	Unsecured notes and loans payable to unrelated third parties	7,000,000.	24	0.
	25	Other liabilities (including federal income tax, payables to related third	.,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	24	
	23	parties, and other liabilities not included on lines 17-24). Complete Part X			
		of Schedule D	101,025,538.	25	119,787,014.
	26	Total liabilities. Add lines 17 through 25	242,432,642.	26	241,120,491.
	20	Organizations that follow FASB ASC 958, check here ► X	212/132/012.	20	211/120/1911
Fund Balances		and complete lines 27, 28, 32, and 33.			
<u>a</u>	27	Net assets without donor restrictions	5,015,520.	27	-6,630,718.
Ba	28	Net assets with donor restrictions.	350,620,536.	28	392,338,193.
pq		Organizations that do not follow FASB ASC 958, check here ▶	330,020,	20	3,2,333,233,
		and complete lines 29 through 33.			
ō	29	Capital stock or trust principal, or current funds		29	
Assets	30	Paid-in or capital surplus, or land, building, or equipment fund		30	
SS	31	Retained earnings, endowment, accumulated income, or other funds.		31	
ٽ ک	32	Total net assets or fund balances	355,636,056.	32	385,707,475.
Net	33	Total liabilities and net assets/fund balances	598,068,698.	33	626,827,966.
-	<b>J</b> J	Total liabilities and fiet assets/fully balaffees, , , , , , , , , , , , , , , , , , ,	370,000,070.	აა	Form <b>990</b> (2019)

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Part XI	Reconciliation of Net Assets					
	Check if Schedule O contains a response or note to any line in this Part XI					_ X
1 T	otal revenue (must equal Part VIII, column (A), line 12)	1		61,7		
2 T	otal expenses (must equal Part IX, column (A), line 25)	2	2	57,3		
3 R	evenue less expenses. Subtract line 2 from line 1	3			59,5	
4 N	et assets or fund balances at beginning of year (must equal Part X, line 32, column (A))	4	3	55,6		
5 N	et unrealized gains (losses) on investments	5		41,1	07,7	
<b>6</b> D	onated services and use of facilities	6				0.
<b>7</b> Ir	vestment expenses	7				0.
<b>8</b> P	rior period adjustments	8				0.
	other changes in net assets or fund balances (explain on Schedule O)	9		15,4	95,8	74.
	et assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line					
	<u>2</u> , column (B))	10	3	85,7	07,4	:75.
Part XI						
	Check if Schedule O contains a response or note to any line in this Part XII					
					Yes	No
	ccounting method used to prepare the Form 990: CashX Accrual Other					
	the organization changed its method of accounting from a prior year or checked "Other," ex	plair	ı in			
_	chedule O.					3.7
	Vere the organization's financial statements compiled or reviewed by an independent accountant?			2a		X
	"Yes," check a box below to indicate whether the financial statements for the year were com	piled	or			
16	eviewed on a separate basis, consolidated basis, or both:					
L	Separate basis Consolidated basis Both consolidated and separate basis			26	х	
	Vere the organization's financial statements audited by an independent accountant?			2b	Λ	
	"Yes," check a box below to indicate whether the financial statements for the year were audit eparate basis, consolidated basis, or both:	ed o	n a			
5	Separate basis, Consolidated basis, Or both.  Separate basis  Both consolidated and separate basis					
	"Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for ove	_		2c	х	
	ne audit, review, or compilation of its financial statements and selection of an independent accounta			20		
	the organization changed either its oversight process or selection process during the tax year, exchanged either its oversight process or selection process during the tax year, exchanged either its oversight process or selection process during the tax year, exchanged either its oversight process or selection process during the tax year, exchanged either its oversight process or selection process during the tax year, exchanged either its oversight process or selection process during the tax year, exchanged either its oversight process or selection process during the tax year, exchanged either its oversight process or selection process during the tax year.	pıaın	on			
	chedule O.	th in	tho			
	s a result of a federal award, was the organization required to undergo an audit or audits as set for ingle Audit Act and OMB Circular A-133?	ui in	ше	3a	Х	
	"Yes," did the organization undergo the required audit or audits? If the organization did not undergo	arac	the			
	equired audit or audits, explain why on Schedule O and describe any steps taken to undergo such au			3b	Х	

### **SCHEDULE A** (Form 990 or 990-EZ)

# **Public Charity Status and Public Support**

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

► Attach to Form 990 or Form 990-EZ.

Open to Public

Employer identification number

Department of the Treasury Internal Revenue Service Name of the organization

► Go to www.irs.gov/Form990 for instructions and the latest information.

Inspection

OMB No. 1545-0047

WOO	DDS	HOLE OCEANOGRAPHIC	INSTITUTION				04-21058	50
Pa	rt I	Reason for Public Cha	rity Status (All o	organizations must c	omplet	e this pa	art.) See instructions	
The	orga	anization is not a private fou	ndation because it	is: (For lines 1 through	gh 12, ch	eck only	one box.)	
1		A church, convention of chu	urches, or associa	tion of churches desci	ribed in <b>s</b>	ection 1	70(b)(1)(A)(i).	
2		A school described in secti	on 170(b)(1)(A)(ii)	. (Attach Schedule E	(Form 99	90 or 990	)-EZ).)	
3		A hospital or a cooperative	hospital service o	rganization described	in <b>sectio</b>	n 170(b)	(1)(A)(iii).	
4		A medical research organiz	zation operated in	conjunction with a hos	spital de	scribed ir	n section 170(b)(1)(A)	(iii). Enter the
		hospital's name, city, and st	tate:					
5		An organization operated	for the benefit of	a college or universit	y owne	d or ope	rated by a governme	ental unit described in
		section 170(b)(1)(A)(iv). (C	Complete Part II.)					
6		A federal, state, or local go	vernment or gove	rnmental unit describe	d in <b>sect</b>	ion 170(	b)(1)(A)(v).	
7	X	An organization that norma	ally receives a sub	stantial part of its su	pport fr	om a go	vernmental unit or fro	om the general public
		described in section 170(b)	(1)(A)(vi). (Compl	ete Part II.)				
8		A community trust describe	ed in section 170(b	o)(1)(A)(vi). (Complete	Part II.)			
9		An agricultural research org					I in conjunction with a	land-grant college
		or university or a non-land-	=			-	=	
		university:		`	•		•	· ·
10		An organization that normal receipts from activities rela support from gross investmacquired by the organization	ted to its exempt f nent income and u n after June 30, 1	unctions - subject to on the second subject to one of the second	certain e able inco ( <b>a)(2).</b> (0	exception ome (less Complete	s, and (2) no more tha s section 511 tax) from e Part III.)	n 331/3% of its
11	$\vdash$	An organization organized	•	•	-			
12		An organization organized	•	•			•	
		of one or more publicly su						, , , ,
		Check the box in lines 12a t						
а		<b>Type I.</b> A supporting orga	•	•	-		• , ,	
		the supported organization				ajority of	the directors or truste	es of the
		supporting organization.	-					
b		☐ Type II. A supporting org	•				· · ·	
		control or management of	• • • •	=	the sam	e persor	ns that control or man	age the supported
		organization(s). <b>You must</b>	•					
С		Type III functionally integrated						lly integrated with,
		$_{\_}$ its supported organizatior		· ·				
d								• , ,
		that is not functionally into	-		-		•	d an attentiveness
		$\_$ requirement (see instruct	-	=				
е		oxdot Check this box if the orga	nization received	a written determinatio	n from t	he IRS th	hat it is a Type I, Type I	I, Type III
		functionally integrated, or		ionally integrated sup	porting o	organizat	ion.	
f		ter the number of supported						
g		ovide the following information			ı			T
	(i) N	ame of supported organization	(ii) EIN	(iii) Type of organization (described on lines 1-10		organization ur governing	(v) Amount of monetary support (see	(vi) Amount of other support (see
				above (see instructions))		ment?	instructions)	instructions)
					Yes	No		
(A)								
(B)								
(C)								
(D)								
(E)								
Tota	al							

Schedule A (Form 990 or 990-EZ) 2019 Page **2** 

Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)

(Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

Sec	tion A. Public Support						
Cale	ndar year (or fiscal year beginning in)	(a) 2015	<b>(b)</b> 2016	<b>(c)</b> 2017	(d) 2018	<b>(e)</b> 2019	(f) Total
1	Gifts, grants, contributions, and membership fees received. (Do not include any "unusual grants.")	213,556,790.	206,600,438.	191,109,014.	195,530,700.	252,464,384.	1,059,261,326.
2	Tax revenues levied for the organization's benefit and either paid to or expended on its behalf						0.
3	The value of services or facilities furnished by a governmental unit to the organization without charge						0.
4	Total. Add lines 1 through 3	213,556,790.	206,600,438.	191,109,014.	195,530,700.	252,464,384.	1,059,261,326.
5	The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount						24,714,409.
6	shown on line 11, column (f)						1,034,546,917.
	tion B. Total Support						1,034,340,917.
	ndar year (or fiscal year beginning in)	(a) 2015	<b>(b)</b> 2016	(c) 2017	(d) 2018	<b>(e)</b> 2019	(f) Total
7	Amounts from line 4	213,556,790.	206,600,438.	191,109,014.	195,530,700.	252,464,384.	
8	Gross income from interest, dividends, payments received on securities loans, rents, royalties, and income from similar sources	975,807.	129,295.	667,378.	685,005.	1,068,096.	3,525,581.
9	Net income from unrelated business activities, whether or not the business is regularly carried on						0.
10	Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.) ATCH 1	1,037,056.	1,553,142.	3,837,036.	1,160,086.	426,646.	8,013,966.
11	Total support. Add lines 7 through 10						1,070,800,873.
12	Gross receipts from related activities, etc. (s	see instructions) .				12	52,526,316.
13	<b>First five years.</b> If the Form 990 is f organization, check this box and <b>stop here</b>	<u> </u>					
Sec	tion C. Computation of Public Sup						0.6.61
14	Public support percentage for 2019 (li		•			14	96.61%
15	Public support percentage from 2018					15	97.02 <b>%</b>
16a	331/3% support test - 2019. If the org	=					
	box and <b>stop here.</b> The organization q			-			
b	331/3% support test - 2018. If the org	=					
	this box and <b>stop here.</b> The organization			_			
17a	10%-facts-and-circumstances test - 2	_					
	10% or more, and if the organization					-	•
	Part VI how the organization meets t			=	· ·	-	supported
	organization						
p	10%-facts-and-circumstances test - 2	_	=				
	15 is 10% or more, and if the organization in Part VI how the organization						
	Explain in Part VI how the organization						
10	supported organization						
18	<b>Private foundation.</b> If the organization						
	instructions						<u> </u>

Schedule A (Form 990 or 990-EZ) 2019 Page 3

#### Support Schedule for Organizations Described in Section 509(a)(2) Part III

(Complete only if you checked the box on line 10 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

Sec	tion A. Public Support					,	
	ndar year (or fiscal year beginning in)	(a) 2015	<b>(b)</b> 2016	(c) 2017	(d) 2018	<b>(e)</b> 2019	(f) Total
1	Gifts, grants, contributions, and membership fees						
	received. (Do not include any "unusual grants.")						
2	Gross receipts from admissions, merchandise						
	sold or services performed, or facilities						
	furnished in any activity that is related to the						
	organization's tax-exempt purpose						
3	Gross receipts from activities that are not an						
	unrelated trade or business under section 513 .						
4	Tax revenues levied for the						
	organization's benefit and either paid to						
	or expended on its behalf						
5	The value of services or facilities						
	furnished by a governmental unit to the						
	organization without charge						
6	Total. Add lines 1 through 5						
7 a	Amounts included on lines 1, 2, and 3						
	received from disqualified persons						
b	Amounts included on lines 2 and 3 received from other than disgualified						
	persons that exceed the greater of \$5,000						
	or 1% of the amount on line 13 for the year					1	
	Add lines 7a and 7b.						
8	Public support. (Subtract line 7c from						
Sac	tion B. Total Support						
	ndar year (or fiscal year beginning in)	(a) 2015	<b>(b)</b> 2016	(c) 2017	(d) 2018	<b>(e)</b> 2019	(f) Total
9	Amounts from line 6	(0,7 = 0.10	(,	(5, 2 5 1 1	(0, =0.10	(-,	(7 : :
	Gross income from interest, dividends, payments received on securities loans, rents, royalties, and income from similar sources						
b	Unrelated business taxable income (less						
	section 511 taxes) from businesses						
	acquired after June 30, 1975						
С	Add lines 10a and 10b						
11	Net income from unrelated business						
	activities not included in line 10b, whether						
	or not the business is regularly carried on						
12	Other income. Do not include gain or						
	loss from the sale of capital assets						
	(Explain in Part VI.)					1	
13	Total support. (Add lines 9, 10c, 11,						
4.4	and 12.)		tionle first		a. f:f+l- /		E04/-\/0\
14	<b>First five years.</b> If the Form 990 is for organization, check this box and <b>stop here</b> .	-			•		
Sec	tion C. Computation of Public Supp						
15	Public support percentage for 2019 (line 8,		•	mn (f))		15	%
16	Public support percentage from 2018 Schee		-			16	%
	tion D. Computation of Investment			<u></u>		1	
17	Investment income percentage for 2019 (lin			13, column (f))		17	%
18	Investment income percentage from 2018 S					18	%
19 a	331/3% support tests - 2019. If the org					ore than 331/3 %	, and line
	17 is not more than 331/3 %, check this	-					
b	331/3% support tests - 2018. If the orga	nization did no	t check a box on	line 14 or line	19a, and line 16	is more than 33	1/3 %, and
	line 18 is not more than $331/3\%$ , check		•	•	. ,		
20	Private foundation. If the organization d	id not check a	a box on line 1	4, 19a, or 19b,	check this box	and see instruc	ctions <b>&gt;</b>

Schedule A (Form 990 or 990-EZ) 2019 Page **4** 

### Part IV Supporting Organizations

(Complete only if you checked a box in line 12 on Part I. If you checked 12a of Part I, complete Sections A and B. If you checked 12b of Part I, complete Sections A and C. If you checked 12c of Part I, complete Sections A, D, and E. If you checked 12d of Part I, complete Sections A and D, and complete Part V.)

## Section A. All Supporting Organizations

- Are all of the organization's supported organizations listed by name in the organization's governing documents? If "No," describe in **Part VI** how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain.
- 2 Did the organization have any supported organization that does not have an IRS determination of status under section 509(a)(1) or (2)? If "Yes," explain in **Part VI** how the organization determined that the supported organization was described in section 509(a)(1) or (2).
- **3a** Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If "Yes," answer (b) and (c) below.
- **b** Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? If "Yes," describe in **Part VI** when and how the organization made the determination.
- c Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? If "Yes," explain in **Part VI** what controls the organization put in place to ensure such use.
- 4a Was any supported organization not organized in the United States ("foreign supported organization")? If "Yes," and if you checked 12a or 12b in Part I, answer (b) and (c) below.
- **b** Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? If "Yes," describe in **Part VI** how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations.
- c Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? If "Yes," explain in **Part VI** what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes.
- 5a Did the organization add, substitute, or remove any supported organizations during the tax year? If "Yes," answer (b) and (c) below (if applicable). Also, provide detail in **Part VI**, including (i) the names and EIN numbers of the supported organizations added, substituted, or removed; (ii) the reasons for each such action; (iii) the authority under the organization's organizing document authorizing such action; and (iv) how the action was accomplished (such as by amendment to the organizing document).
- **b** Type I or Type II only. Was any added or substituted supported organization part of a class already designated in the organization's organizing document?
- c Substitutions only. Was the substitution the result of an event beyond the organization's control?
- 6 Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (i) its supported organizations, (ii) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (iii) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? If "Yes," provide detail in Part VI.
- 7 Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (as defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a substantial contributor? If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ).
- 8 Did the organization make a loan to a disqualified person (as defined in section 4958) not described in line 7? If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ).
- 9a Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? If "Yes," provide detail in **Part VI.**
- **b** Did one or more disqualified persons (as defined in line 9a) hold a controlling interest in any entity in which the supporting organization had an interest? If "Yes," provide detail in **Part VI.**
- **c** Did a disqualified person (as defined in line 9a) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? If "Yes," provide detail in **Part VI.**
- 10 a Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? If "Yes," answer 10b below.
  - Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, t determine whether the organization had excess business holdings.)

		Yes	No
ng <i>by</i>			
	1		
us ed			
	2		
er	3a		
nd he			
	3b		
B)	_		
	3с		
If	4.5		
	4a		
gn on	4.		
	4b		
on ed (B)			
	4c		
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n; on			
	5a		
dy	5b		
	5c		
to ed or			
	6		
or			
	7		
7?	8		
re ed			
	9a		
ch	9b		
E:T	ЭIJ		
fit	9с		
on			
ed	100		
to	10a		
	10b		

Schedule A (Form 990 or 990-EZ) 2019 Page **5** 

Part	IV Supporting Organizations (continued)			
			Yes	No
11	Has the organization accepted a gift or contribution from any of the following persons?			
а	A person who directly or indirectly controls, either alone or together with persons described in (b) and (c)			
	below, the governing body of a supported organization?	11a		
b	A family member of a person described in (a) above?	11b		
С	A 35% controlled entity of a person described in (a) or (b) above? If "Yes" to a, b, or c, provide detail in Part VI.	11c		
	on B. Type I Supporting Organizations			
			Yes	No
1	Did the directors, trustees, or membership of one or more supported organizations have the power to			
•	regularly appoint or elect at least a majority of the organization's directors or trustees at all times during the			
	tax year? If "No," describe in <b>Part VI</b> how the supported organization(s) effectively operated, supervised, or			
	controlled the organization's activities. If the organization had more than one supported organization,			
	describe how the powers to appoint and/or remove directors or trustees were allocated among the supported			
	organizations and what conditions or restrictions, if any, applied to such powers during the tax year.	1		
2	Did the organization operate for the benefit of any supported organization other than the supported			
	organization(s) that operated, supervised, or controlled the supporting organization? If "Yes," explain in Part			
	VI how providing such benefit carried out the purposes of the supported organization(s) that operated,			
	supervised, or controlled the supporting organization.	2		
Secti	on C. Type II Supporting Organizations			
			Yes	No
1	Were a majority of the organization's directors or trustees during the tax year also a majority of the directors			
	or trustees of each of the organization's supported organization(s)? If "No," describe in Part VI how control			
	or management of the supporting organization was vested in the same persons that controlled or managed			
	the supported organization(s).	1		
Secti	on D. All Type III Supporting Organizations			
1	Did the organization provide to each of its supported organizations, by the last day of the fifth month of the		Yes	No
•	organization's tax year, (i) a written notice describing the type and amount of support provided during the prior			
	tax year, (ii) a copy of the Form 990 that was most recently filed as of the date of notification, and (iii) copies of			
	the organization's governing documents in effect on the date of notification, to the extent not previously provided?			
_		1		
2	Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported organization(s) or (ii) serving on the governing body of a supported organization? If "No," explain in <b>Part VI</b> how			
	the organization maintained a close and continuous working relationship with the supported organization(s).			
_		2		
3	By reason of the relationship described in (2), did the organization's supported organizations have a significant voice in the organization's investment policies and in directing the use of the organization's			
	income or assets at all times during the tax year? If "Yes," describe in <b>Part VI</b> the role the organization's			
	supported organizations played in this regard.	3		
Secti	on E. Type III Functionally Integrated Supporting Organizations	<u> </u>		
1	Check the box next to the method that the organization used to satisfy the Integral Part Test during the year (see ins	tructi	ons)	
a	The organization satisfied the Activities Test. <i>Complete line 2</i> below.			
b	The organization is the parent of each of its supported organizations. <i>Complete line 3 below.</i>			
С	The organization supported a governmental entity. Describe in Part VI how you supported a government entity (see	instru	ctions).	
_			Yes	
2	Activities Test. Answer (a) and (b) below.			
а	Did substantially all of the organization's activities during the tax year directly further the exempt purposes of			
	the supported organization(s) to which the organization was responsive? If "Yes," then in <b>Part VI identify those supported organizations and explain</b> how these activities directly furthered their exempt purposes,			
	how the organization was responsive to those supported organizations, and how the organization determined			
	that these activities constituted substantially all of its activities.	2a		
b	Did the activities described in (a) constitute activities that, but for the organization's involvement, one or more			
D	of the organization's supported organization(s) would have been engaged in? If "Yes," explain in <b>Part VI</b> the			
	reasons for the organization's position that its supported organization(s) would have engaged in these			
	activities but for the organization's involvement.	2b		
3	Parent of Supported Organizations. Answer (a) and (b) below.			
а	Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or			
	trustees of each of the supported organizations? Provide details in Part VI.	3a		
b	Did the organization exercise a substantial degree of direction over the policies, programs, and activities of each			
	of its supported organizations? If "Yes," describe in Part VI the role played by the organization in this regard.	3b		

Page 6 Schedule A (Form 990 or 990-EZ) 2019

Part V Type III Non-Functionally Integrated 509(a)(3) Supporting Organ	ization	s	
1 Check here if the organization satisfied the Integral Part Test as a qualifying			in in Part VI). <b>See</b>
instructions. All other Type III non-functionally integrated supporting organize	•	• • •	•
Section A - Adjusted Net Income		(A) Prior Year	(B) Current Year (optional)
1 Net short-term capital gain	1		
2 Recoveries of prior-year distributions	2		
3 Other gross income (see instructions)	3		
4 Add lines 1 through 3.	4		
5 Depreciation and depletion	5		
6 Portion of operating expenses paid or incurred for production or			
collection of gross income or for management, conservation, or			
maintenance of property held for production of income (see instructions)	6		
7 Other expenses (see instructions)	7		
8 Adjusted Net Income (subtract lines 5, 6, and 7 from line 4)	8		
Section B - Minimum Asset Amount		(A) Prior Year	(B) Current Year (optional)
1 Aggregate fair market value of all non-exempt-use assets (see			
instructions for short tax year or assets held for part of year):			
a Average monthly value of securities	1a		
<b>b</b> Average monthly cash balances	1b		
c Fair market value of other non-exempt-use assets	1c		
d Total (add lines 1a, 1b, and 1c)	1d		
e Discount claimed for blockage or other			
factors (explain in detail in <b>Part VI</b> ):			
2 Acquisition indebtedness applicable to non-exempt-use assets	2		
3 Subtract line 2 from line 1d.	3		
<b>4</b> Cash deemed held for exempt use. Enter 1-1/2% of line 3 (for greater amount, see instructions).	4		
5 Net value of non-exempt-use assets (subtract line 4 from line 3)	5		
6 Multiply line 5 by .035.	6		
7 Recoveries of prior-year distributions	7		
8 Minimum Asset Amount (add line 7 to line 6)	8		
Section C - Distributable Amount			Current Year
1 Adjusted net income for prior year (from Section A, line 8, Column A)	1		
2 Enter 85% of line 1.	2		
3 Minimum asset amount for prior year (from Section B, line 8, Column A)	3		
4 Enter greater of line 2 or line 3.	4		
5 Income tax imposed in prior year	5		
6 Distributable Amount. Subtract line 5 from line 4, unless subject to			
emergency temporary reduction (see instructions).	6		
7 Check here if the current year is the organization's first as a non-functionally	y integra	ated Type III supporting	g organization (see
instructions).	=	•	

Schedule A (Form 990 or 990-EZ) 2019

Schedule A (Form 990 or 990-EZ) 2019 Page **7** 

Part	Type III Non-Functionally Integrated 509(a)(3)	Supporting Organizat	ions (continued)	
Secti	on D - Distributions			Current Year
1	Amounts paid to supported organizations to accomplish ex	cempt purposes		
2	Amounts paid to perform activity that directly furthers exen			
	organizations, in excess of income from activity			
3	Administrative expenses paid to accomplish exempt purpo	ses of supported organiz	zations	
4	Amounts paid to acquire exempt-use assets			
5	Qualified set-aside amounts (prior IRS approval required)			
6	Other distributions (describe in Part VI). See instructions.			
7	Total annual distributions. Add lines 1 through 6.			
8	Distributions to attentive supported organizations to which	the organization is resp	onsive	
	(provide details in <b>Part VI</b> ). See instructions.			
9	Distributable amount for 2019 from Section C, line 6			
10	Line 8 amount divided by line 9 amount			
	Section E - Distribution Allocations (see instructions)	(i) Excess Distributions	(ii) Underdistributions Pre-2019	(iii) Distributable Amount for 2019
1	Distributable amount for 2019 from Section C, line 6			
2	Underdistributions, if any, for years prior to 2019			
	(reasonable cause required - explain in Part VI). See			
	instructions.			
3	Excess distributions carryover, if any, to 2019			
а	From 2014			
b	From 2015			
С	From 2016			
d	From 2017			
е	From 2018			
f	Total of lines 3a through e			
g	Applied to underdistributions of prior years			
h	Applied to 2019 distributable amount			
i	Carryover from 2014 not applied (see instructions)			
j	Remainder. Subtract lines 3g, 3h, and 3i from 3f.			
4	Distributions for 2019 from			
	Section D, line 7: \$			
а	Applied to underdistributions of prior years			
b	Applied to 2019 distributable amount			
С	Remainder. Subtract lines 4a and 4b from 4.			
5	Remaining underdistributions for years prior to 2019, if			
	any. Subtract lines 3g and 4a from line 2. For result			
	greater than zero, explain in <b>Part VI.</b> See instructions.			
6	Remaining underdistributions for 2019. Subtract lines 3h			
	and 4b from line 1. For result greater than zero, explain in			
	Part VI. See instructions.			
7	Excess distributions carryover to 2020. Add lines 3j			
	and 4c.			
8	Breakdown of line 7:			
а	Excess from 2015			
b	Excess from 2016			
С	Excess from 2017			
d	Excess from 2018			
е	Excess from 2019			

Schedule A (Form 990 or 990-EZ) 2019

Schedule A (Form 990 or 990-EZ) 2019 Page **8** 

Port VI

Part VI Supplemental Information. Provide the explanations required by Part II, line 10; Part II, line 17a or 17b; Part III, line 12; Part IV, Section A, lines 1, 2, 3b, 3c, 4b, 4c, 5a, 6, 9a, 9b, 9c, 11a, 11b, and 11c; Part IV, Section B, lines 1 and 2; Part IV, Section C, line 1; Part IV, Section D, lines 2 and 3; Part IV, Section E, lines 1c, 2a, 2b, 3a and 3b; Part V, line 1; Part V, Section B, line 1e; Part V, Section D, lines 5, 6, and 8; and Part V, Section E, lines 2, 5, and 6. Also complete this part for any additional information. (See instructions.)

					ATTACHMENT 1	
SCHEDULE A, PART II -	OTHER INCOM	E				
DESCRIPTION	2015	2016	2017	2018	2019	TOTAL
OTHER INCOME	837,150.	65,680.	3,837,036.	1,160,086.	426,646.	6,326,598.
INFO CENTER INCOME	199,906.					199,906.
INSURANCE RECOVERY		1,487,462.				1,487,462.
TOTALS	1,037,056.	1,553,142.	3,837,036.	1,160,086.	426,646.	8,013,966.

### SCHEDULE C (Form 990 or 990-EZ)

# **Political Campaign and Lobbying Activities**

For Organizations Exempt From Income Tax Under section 501(c) and section 527

OMB No. 1545-0047

**Open to Public** Inspection

Department of the Treasury Internal Revenue Service

► Complete if the organization is described below. ► Attach to Form 990 or Form 990-EZ. ► Go to www.irs.gov/Form990 for instructions and the latest information.

If the organization answered "Yes," on Form 990, Part IV, line 3, or Form 990-EZ, Part V, line 46 (Political Campaign Activities), then • Section 501(c)(3) organizations: Complete Parts I-A and B. Do not complete Part I-C.

- Section 501(c) (other than section 501(c)(3)) organizations: Complete Parts I-A and C below. Do not complete Part I-B.
- Section 527 organizations: Complete Part I-A only.

If the organization answered "Yes," on Form 990, Part IV, line 4, or Form 990-EZ, Part VI, line 47 (Lobbying Activities), then

- Section 501(c)(3) organizations that have filed Form 5768 (election under section 501(h)): Complete Part II-A. Do not complete Part II-B.

•	Section 501(c)(3) organizations	that have NOT filed Form 5768 (election	on under section 501(h)	i): Complete Part II-B. Do no	t complete Part II-A.
	e organization answered "Yes," (see separate instructions), ther	on Form 990, Part IV, line 5 (Proxy	Tax) (see separate in	structions) or Form 990-I	EZ, Part V, line 35c (Prox
•	Section 501(c)(4), (5), or (6) orga				
Nam	e of organization			Employer ide	ntification number
WOC	DS HOLE OCEANOGRAPHI	IC INSTITUTION		04-210	5850
Pai	rt I-A Complete if the c	organization is exempt under	section 501(c) or	is a section 527 orgai	nization.
1	-	organization's direct and indirect p			
	definition of "political campa	•	, ,	•	
2		xpenditures (see instructions)		▶ \$	
3		campaign activities (see instruction			
$\overline{}$		organization is exempt under			
1		cise tax incurred by the organizatio		<u> </u>	
2	Enter the amount of any exc	cise tax incurred by organization m	anagers under secti	on 4955 ► \$	
3		a section 4955 tax, did it file Form			
-					
	If "Yes," describe in Part IV.				
_		organization is exempt under	section 501(c), ex	cept section 501(c)(3	).
1	•	xpended by the filing organization			,
•					
2		g organization's funds contributed			
_		es			
3		enditures. Add lines 1 and 2. Ent			
•					
4	Did the filing organization file	e Form 1120-POL for this year?			Yes No
5	Enter the names, addresses	and employer identification numb	er (EIN) of all section	on 527 political organiza	ations to which the filing
		s. For each organization listed, en			
		tributions received that were prom			
	as a separate segregated fur	nd or a political action committee (l	PAC). If additional sp	ace is needed, provide i	nformation in Part IV.
	(a) Name	(b) Address	(c) EIN	(d) Amount paid from	(e) Amount of political
				filing organization's funds. If none, enter -0	contributions received and promptly and directly
				runus. Il florie, effici -0	delivered to a separate
					political organization. If
					none, enter -0
(1)					
. ,					
(2)					
. ,					
(3)					
(4)					
			1		
(5)					
			1		
(6)					
•			1		

For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule C (Form 990 or 990-EZ) 2019

Sch	edule C (Form 990 or 990-EZ) 2019	NOODS	HOLE OCE	CANOGRAPHIC IN	STITUTION	04-2	105850 Page <b>2</b>
Pa	Complete if the org section 501(h)).	anizati	on is exen	npt under sectior	501(c)(3) and	filed Form 5768 (ele	ction under
	address, EIN, expe	enses, a	nd share of	excess lobbying expe	enditures).	ach affiliated group mem	ber's name,
В	Check ► if the filing organize	ation ch	ecked box A	A and "limited contro	l" provisions app	oly.	
	Limits ( (The term "expenditu		ying Expend eans amour		)	(a) Filing organization's totals	<b>(b)</b> Affiliated group totals
1a	Total lobbying expenditures to ir	ıfluence	public opini	ion (grassroots lobb	ying)		
	Total lobbying expenditures to ir						
C	Total lobbying expenditures (add	d lines 1	a and 1b) .				
C	d Other exempt purpose expenditure	ures					
	Total exempt purpose expenditu			•	_		
f	Lobbying nontaxable amount. I	Enter th	e amount t	from the following	table in both		
	columns.						
	If the amount on line 1e, column (a)	or (b) is:			is:		
	Not over \$500,000			amount on line 1e.			
	Over \$500,000 but not over \$1,000			us 15% of the excess			
	Over \$1,000,000 but not over \$1,50		•	us 10% of the excess			
	Over \$1,500,000 but not over \$17,0	000,000		us 5% of the excess o	ver \$1,500,000.		
_	Over \$17,000,000	· · · · · · ·	\$1,000,000				
_	Grassroots nontaxable amount	•			-		
	Subtract line 1g from line 1a. If				<del>-</del>		
!	Subtract line 1f from line 1c. If z					tion file Form 4720	
J	If there is an amount other that				•		□ vaa □ Na
	reporting section 4911 tax for th			aging Period Under			Yes No
	(Some organizations that	made a	section 50		t have to compl		nns below.
		Lobb	ying Exper	nditures During 4-Ye	ear Averaging Pe	riod	
	Calendar year (or fiscal year beginning in)	(a)	2016	<b>(b)</b> 2017	<b>(c)</b> 2018	<b>(d)</b> 2019	(e) Total
2a	Lobbying nontaxable amount						
k	Lobbying ceiling amount (150% of line 2a, column (e))						
<b>C</b>	Cotal lobbying expenditures						
_ c	Grassroots nontaxable amount						
€	Grassroots ceiling amount (150% of line 2d, column (e))						

Schedule C (Form 990 or 990-EZ) 2019

f Grassroots lobbying expenditures

	t II-B Complete if the organization is exempt under section 501(c)(3) and has NC (election under section 501(h)).	T file	d For	m 576	88		age <b>3</b>
		(a	1)		(b)		
	each "Yes," response on lines 1a through 1i below, provide in Part IV a detailed cription of the lobbying activity.	Yes	No		Amou	ınt	
1	During the year, did the filing organization attempt to influence foreign, national, state, or local						
•	legislation, including any attempt to influence public opinion on a legislative matter or						
	referendum, through the use of:						
а	Volunteers?		X				
b	Paid staff or management (include compensation in expenses reported on lines 1c through 1i)?	X					
С	Media advertisements?		Х				
d	Mailings to members, legislators, or the public?	X					78
е	Publications, or published or broadcast statements?	X					18
f	Grants to other organizations for lobbying purposes?		X				
g	Direct contact with legislators, their staffs, government officials, or a legislative body?					20	,608
h	Rallies, demonstrations, seminars, conventions, speeches, lectures, or any similar means?	X					105
i	Other activities?	X					, 396
j	Total. Add lines 1c through 1i					117	, 205
2a	Did the activities in line 1 cause the organization to be not described in section 501(c)(3)?		X				
b	If "Yes," enter the amount of any tax incurred under section 4912						
С	If "Yes," enter the amount of any tax incurred by organization managers under section 4912						
d	If the filing organization incurred a section 4912 tax, did it file Form 4720 for this year?						
Pai	Complete if the organization is exempt under section 501(c)(4), section 501	I(c)(5)	, or s	ectio	า		
	501(c)(6).					V	
						Yes	No
1	Were substantially all (90% or more) dues received nondeductible by members?				1		
2	Did the organization make only in-house lobbying expenditures of \$2,000 or less? Did the organization agree to carry over lobbying and political campaign activity expenditures from	on the			2		
3 Pot	till-B Complete if the organization is exempt under section 501(c)(4), section 501				3		
rai	501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered "No"					ic	
	answered "Yes."	אן אט	) Fai	t III-A	, IIII <del>C</del> S	, 13	
1	Dues, assessments and similar amounts from members			1			
2	Section 162(e) nondeductible lobbying and political expenditures (do not include amo	unts	DΤ				
_	political expenses for which the section 527(f) tax was paid).  Current year			2a			
a	Carryover from last year			2b			
b c	Total			2c			
3	Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) du			3			
4	If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion						
-	excess does the organization agree to carryover to the reasonable estimate of nondeductible						
	and political expenditure next year?	-	ıy	4			
5	Taxable amount of lobbying and political expenditures (see instructions)			5			
Pai	t IV Supplemental Information						
Pro۱	ride the descriptions required for Part I-A, line 1; Part I-B, line 4; Part I-C, line 5; Part II-A (affiliate	ed grou	ıp list	); Part	II-A, Iir	es 1	and
2 (se	ee instructions); and Part II-B, line 1. Also, complete this part for any additional information.						
SEI	E PAGE 4						

Schedule C (Form 990 or 990-EZ) 2019

## Part IV Supplemental Information (continued)

LOBBYING ACTIVITY EXPLANATION 2019

THE WOODS HOLE OCEANOGRAPHIC INSTITUTION DID NOT PARTICIPATE OR INTERVENE
IN ANY POLITICAL CAMPAIGNS. THE WOODS HOLE OCEANOGRAPHIC INSTITUTION

EMPLOYS A DIRECTOR OF GOVERNMENT RELATIONS TO ADVOCATE ON A BROAD RANGE
OF POLICY AND SPENDING LEGISLATION RELATING TO OCEAN SCIENCE.

SPECIFICALLY, WHOI SUPPORTS INCREASED FUNDING FOR COMMUNITY-WIDE

COMPETITIVE OCEAN SCIENCE GRANT PROGRAMS IN THE US NAVY, THE NATIONAL

SCIENCE FOUNDATION, AND THE NATIONAL OCEANIC AND ATMOSPHERIC

ADMINISTRATION. IN ADDITION, THE INDIVIDUAL REPORTS TO WOODS HOLE

OCEANOGRAPHIC INSTITUTION ON FEDERAL POLICY AND POLITICAL ISSUES OF

INTEREST TO AND/OR FACING THE INSTITUTION. THERE WERE NO DIRECT LOBBYING

EXPENSES IN 2019.

THE ORGANIZATION PAID MEMBERSHIP DUES OF \$105 TO MEMBER ORGANIZATIONS
WHICH MAY ENGAGE IN LOBBYING ACTIVITIES. THEREFORE, A PORTION OF THE DUES
MAY BE ATTRIBUTABLE TO LOBBYING ACTIVITIES. ADDITIONAL COSTS WERE
INCURRED FOR MAILINGS \$78.

WHOI ALSO PROVIDES EXPERT ADVICE TO CONGRESS ON OCEAN MATTERS INCLUDING ENVIRONMENTAL QUALITY, CLIMATE CHANGE AND MARINE RESOURCES.

WHOI ALSO ENGAGED A CONSULTANT TO LOBBY ON ISSUES, PROJECTS AND LEGISLATION RELATED TO OCEAN SCIENCE WITH THE STATE OFFICES AND LEGISLATURE OF THE COMMONWEALTH OF MASSACHUSETTS.

## **SCHEDULE D** (Form 990)

Supplemental Financial Statements

► Complete if the organization answered "Yes" on Form 990,
Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.

► Attach to Form 990.

► Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047 Open to Public Inspection

Department of the Treasury
Internal Revenue Service
Name of the organization

Employer identification number

	e of the organization	Employer identification number
WOO	ODS HOLE OCEANOGRAPHIC INSTITUTION	04-2105850
Pa	organizations Maintaining Donor Advised Funds or Other Similar Funds or	Accounts.
	Complete if the organization answered "Yes" on Form 990, Part IV, line 6.	
	(a) Donor advised funds	(b) Funds and other accounts
1	Total number at end of year	
2	Aggregate value of contributions to (during year)	
3	Aggregate value of grants from (during year)	
4	Aggregate value at end of year	
5	Did the organization inform all donors and donor advisors in writing that the assets held i	n donor advised
•	funds are the organization's property, subject to the organization's exclusive legal control?	
6	Did the organization inform all grantees, donors, and donor advisors in writing that grant fur	
•	only for charitable purposes and not for the benefit of the donor or donor advisor, or for an	
	conferring impermissible private benefit?	
D	art II Conservation Easements.	
Г	Complete if the organization answered "Yes" on Form 990, Part IV, line 7.	
1	Purpose(s) of conservation easements held by the organization (check all that apply).	
•		of a historically important land area
		of a riistorically important land area of a certified historic structure
	X Preservation of open space	a certified flistoric structure
2		the form of a concentration
2	Complete lines 2a through 2d if the organization held a qualified conservation contribution in	Held at the End of the Tax Year
	easement on the last day of the tax year.	2
a	Total number of conservation easements	1
b	Total acreage restricted by conservation easements	20
С	Number of conservation easements on a certified historic structure included in (a)	2c
d	Number of conservation easements included in (c) acquired after 7/25/06, and not on a	
	historic structure listed in the National Register	2d
3	Number of conservation easements modified, transferred, released, extinguished, or termination	nated by the organization during the
	tax year	1
4	Number of states where property subject to conservation easement is located ▶	<u>1.</u>
5	Does the organization have a written policy regarding the periodic monitoring, inspection	-
	violations, and enforcement of the conservation easements it holds?	
6	Staff and volunteer hours devoted to monitoring, inspecting, handling of violations, and enforcing of	conservation easements during the year
	<u> </u>	
7	Amount of expenses incurred in monitoring, inspecting, handling of violations, and enforcing co	nservation easements during the year
	►\$1,278.	
8	Does each conservation easement reported on line 2(d) above satisfy the requirements of section	1 11 11 111   1 1 1   1   1   1   1   1
	and section 170(h)(4)(B)(ii)?	X Yes No
9	In Part XIII, describe how the organization reports conservation easements in its revenue and	
	balance sheet, and include, if applicable, the text of the footnote to the organization's financia	al statements that describes the
	organization's accounting for conservation easements.	
Pa	Organizations Maintaining Collections of Art, Historical Treasures, or Other	Similar Assets.
	Complete if the organization answered "Yes" on Form 990, Part IV, line 8.	
1a	If the organization elected, as permitted under FASB ASC 958, not to report in its revenue	statement and balance sheet works
	of art, historical treasures, or other similar assets held for public exhibition, education, of service, provide in Part XIII the text of the footnote to its financial statements that describes the	or research in furtherance of public ese items
b	If the organization elected, as permitted under FASB ASC 958, to report in its revenue sta	
b	art, historical treasures, or other similar assets held for public exhibition, education, or rese	
	provide the following amounts relating to these items:	
	(i) Revenue included on Form 990, Part VIII, line 1	<b>&gt;</b> \$
	(ii) Assets included in Form 990, Part X	<b> ▶</b> \$
2	If the organization received or held works of art, historical treasures, or other similar a	
	following amounts required to be reported under FASB ASC 958 relating to these items:	3 , 1 ==
а	Revenue included on Form 990, Part VIII, line 1	<b>⊳</b> \$
	Assets included in Form 990 Part X	• ¢

Page 2 Schedule D (Form 990) 2019

Pa	rt III Organizations Maintain	ing Collections of	Art, Historica	al Treasures, o	r Other S	Similar Assets (d	continue		gc <u>-</u>
3	Using the organization's acquisiti	on, accession, and o	other records,	check any of th	e followi	ng that make sigr	nificant ι	ise of	its
	collection items (check all that app	oly):							
а	X Public exhibition		d 🔲 l	Loan or exchange	e program	ı			
b	X Scholarly research		е 🗌 (	Other					
С	X Preservation for future gene	erations							_
4	Provide a description of the orga	nization's collections	s and explain	how they furthe	r the org	anization's exemp	t purpos	e in F	oart •
	XIII.								
5	During the year, did the organizati	on solicit or receive o	donations of ar	t, historical treas	ures, or o	ther similar			
	assets to be sold to raise funds rat		ained as part o	f the organization	n's collect	tion?	Yes	X	No
Pa	rt IV Escrow and Custodial A								
	Complete if the organize	ation answered "Ye	es" on Form 9	990, Part IV, line	e 9, or re	ported an amour	nt on Fo	rm	
	990, Part X, line 21.								
1 a	Is the organization an agent, trust						_		
	included on Form 990, Part X?						Yes		No
b	If "Yes," explain the arrangement	in Part XIII and comp	plete the follow	ing table:					
						Amount			
С	Beginning balance								
d	Additions during the year								
е	Distributions during the year				!				
f	Ending balance						1,4		
2a	9					_	Yes		No
	If "Yes," explain the arrangement	in Part XIII. Check n	ere it the expia	ination has been p	provided o	n Paπ XIII			
Pa	rt V Endowment Funds. Complete if the organiz	ation answered "Ve	es" on Form (	000 Part IV line	a 10				
	Complete if the organiz	(a) Current year	(b) Prior yea			(d) Three years back	(e) Four	voore be	
		417,536,924.	437,709,9			408,211,715.	423,9		
	Beginning of year balance	6,390,133.	2,700,0		),100.	11,860,101.		227,1	
	Contributions	0,390,133.	2,700,0	1,030	,100.	11,000,101.	3,2	۱, ۱ ک	
С	Net investment earnings, gains,	40,486,309.	-2,670,1	105. 39,733	2 277	23,290,148.	11 1	228,7	7/5
	and losses	40,400,309.	-2,070,1	103. 39,733	0,2//.	23,290,140.	11,2	220,7	
	Grants or scholarships								—
е	Other expenditures for facilities	30,384,817.	20,202,9	958. 19,559	988	27,475,389.	30 1	166,0	127
	and programs	30,304,017.	20,202,2	750. 17,555	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	27,473,307.	30,1	100,0	
f	Administrative expenses	434,028,549.	417 536 0	924 437 700	964	415,886,575.	408,2	211 7	715
g	End of year balance		1	L		113,000,373.	100,2	111,	
2 a	Provide the estimated percentage Board designated or quasi-endowr	e of the current year	end balance (lii ) %	ne 1g, column (a)	) held as:				
	Permanent endowment ▶ 24.		70						
C	Term endowment ► 55.4600								
·	The percentages on lines 2a, 2b,	_	100%						
3a	Are there endowment funds not in	•		n that are held ar	nd admini	stered for the			
- u	organization by:	the pecococion of the	no organization	Triat are riola ar	ra aarriini		Ţ.	Yes	No
	(i) Unrelated organizations						3a(i)		
	(ii) Related organizations						3a(ii)		
b	If "Yes" on line 3a(ii), are the relat						3b		
4	Describe in Part XIII the intended	_	•				7.7		
	rt VI Land, Buildings, and Eq	uipment.							
	Complete if the organiz	atīon answered "Y							
	Description of property		r other basis (b)	Cost or other basis (other)	(c) Accu	umulated (d ciation	l) Book val	ue	
1a	Land	,	5,247.	3,961,000.			3,96	66,24	<del>17.</del>
b	Buildings	_	74,821. 1	75,600,950.	113,43	36,545.	62,73		
С	Leasehold improvements			20,486,477.		03,052.		33,42	
d	Equipment			25,711,026.		33,170.		17,85	
	Other	_	991,497.	17,239,440.	6,00	3,489.	12,22		
	I. Add lines 1a through 1e. (Colum	<del></del>				<b>•</b>	90,96		

Schedule D (Form 990) 2019			Page <b>3</b>
Part VII Investments - Other Securities.  Complete if the organization answered	"Yes" on Form 990,	, Part IV, line 11b. See Form 990,	Part X, line 12.
(a) Description of security or category (including name of security)	<b>(b)</b> Book value	<b>(c)</b> Method of valuat Cost or end-of-year mark	
(1) Financial derivatives			
(2) Closely held equity interests			
(3) Other CAN DAME FOR A MENTER CAN DESCRIPTION OF THE PROPERTY AND A SECONDARY OF THE PROPERY AND A SECONDARY OF THE PROPERTY AND A SECONDARY OF THE PROPERTY	21 240 440	TANK Z	
(A) PVT EQTY, VENTURE CAP, & OTHER  (B) SHORT-TERM LIQUIDITY FUND	21,240,440.	FMV FMV	
(C)	300,424,431.	FPIV	
(D)			
(E)			
(F)			
(G)			
(H)			
Total. (Column (b) must equal Form 990, Part X, col. (B) line 12.)	407,664,871.		
Part VIII Investments - Program Related. Complete if the organization answered	"Yes" on Form 990,	, Part IV, line 11c. See Form 990,	Part X, line 13.
(a) Description of investment	<b>(b)</b> Book value	<b>(c)</b> Method of valuat Cost or end-of-year mark	
(4)		Cost of end-of-year mark	et value
(1)			
(2) (3)			
(4)			
(5)			
(6)			
(7)			
(8)			
(9)			
Total. (Column (b) must equal Form 990, Part X, col. (B) line 13.)			
Part IX Other Assets. Complete if the organization answered		, Part IV, line 11d. See Form 990	
(a) Des	cription		(b) Book value
(1) OTHER ASSETS (2) DEPOSITS W/ TRUSTEES FOR CONST			1,038,373. 33,106,718.
(3) CONTRIB. FROM REMAINDER TRUSTS			1,026,564.
(4)			1,020,001.
(5)			
(6)			
(7)			
(8)			
(9)			25 151 655
Total. (Column (b) must equal Form 990, Part X, col. (B) lin	ne 15.)		35,171,655
Part X Other Liabilities. Complete if the organization answered line 25.	"Yes" on Form 990,	, Part IV, line 11e or 11f. See For	m 990, Part X,
1. (a) Descripti	on of liability		(b) Book value
(1) Federal income taxes	<b>,</b>		(,
(2) ACCRUED PENSION LIABILITY			114,987,698.
(3) DEFERRED FIXED RATE VARIANCE			4,799,316.
(4)			
(5)			
(6)			
(7)			
<u>(8)</u>			
(9) Total. (Column (b) must equal Form 990, Part X, col. (B) line 25.)			119,787,014.
2. Liability for uncertain tax positions. In Part XIII, provide the t			

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Schedule D (Form 990) 2019 Page 4

Part	XI Reconciliation of Revenue per Audited Financial Statements W	ith D	ovenue per Petur	<u> </u>	- rage -r
rait	Complete if the organization answered "Yes" on Form 990, Part IV			ı.	
1	Total revenue, gains, and other support per audited financial statements			1	286,852,478.
2	Amounts included on line 1 but not on Form 990, Part VIII, line 12:			-	<u> </u>
a	Net unrealized gains (losses) on investments	2a	41,107,793.		
b	Donated services and use of facilities	2b	411,130.		
C	Recoveries of prior year grants	2c			
d	Other (Describe in Part XIII.)	2d	-15,179,479.		
e	Add lines 2a through 2d			2e	26,339,444.
3	Subtract line 2e from line 1			3	260,513,034.
4	Amounts included on Form 990, Part VIII, line 12, but not on line 1:				
а	Investment expenses not included on Form 990, Part VIII, line 7b	4a	2,645,065.		
b	Other (Describe in Part XIII.)	4b	-1,371,633.		
С	Add lines 4a and 4b			4c	1,273,432.
5	Total revenue. Add lines 3 and 4c. (This must equal Form 990, Part I, line 12.)			5	261,786,466.
Part				ırn.	
	Complete if the organization answered "Yes" on Form 990, Part IV	/, line	e 12a.		
1	Total expenses and losses per audited financial statements			1	254,488,803.
2	Amounts included on line 1 but not on Form 990, Part IX, line 25:	I	1 411 120		
а	Donated services and use of facilities	2a	411,130.	-	
b	Prior year adjustments	2b		-	
С	Other losses	2c	060 111	-	
d	Other (Describe in Part XIII.)	2d	262,111.		672 241
е	Add lines 2a through 2d			2e	673,241.
3	Subtract line 2e from line 1			3	253,615,562.
4	Amounts included on Form 990, Part IX, line 25, but not on line 1:	4-	2,645,065.		
a	Investment expenses not included on Form 990, Part VIII, line 7b	4a 4b	866,339.		
b	Other (Describe in Part XIII.)			4c	3,511,404.
С 5	Add lines <b>4a</b> and <b>4b</b>			5	257,326,966.
$\overline{}$	XIII Supplemental Information.				
	e the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4; I	Part I\	V, lines 1b and 2b; F	Part V.	line 4; Part X, line
2; Part	XI, lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to pro	vide	any additional inforn	nation	•
SEE	PAGE 5				

## Part XIII Supplemental Information (continued)

CONSERVATION EASEMENTS

FORM 990, SCHEDULE D, PART II, LINE 5

FACILITIES OFFICE PERSONNEL WALK THE CONSERVATION EASEMENT AREAS TWICE A YEAR TO ENSURE THAT THERE ARE NO ENCROACHMENTS ON THE 15.45 ACRES AND THAT THERE ARE NO PROHIBITED USES AS DEFINED IN THE TERMS OF THE CONSERVATION RESTRICTIONS.

FORM 990, SCHEDULE D, PART II, LINE 9

THE WOODS HOLE OCEANOGRAPHIC INSTITUTION'S CONSERVATION EASEMENTS ARE NOT ACCOUNTED FOR SEPARATELY, BUT ARE INCLUDED AS PART OF LAND ON THE BALANCE SHEET.

ORGANIZATIONS MAINTAINING COLLECTIONS OF ART, HISTORICAL TREASURES, OR OTHER SIMILAR ASSETS

FORM 990, SCHEDULE D, PART III, LINE 4

IN 2013, WOODS HOLE OCEANOGRAPHIC INSTITUTION (WHOI) ADDED THE DEEPSEA CHALLENGER, A HUMAN OCCUPIED SUBMERSIBLE VEHICLE, TO ITS COLLECTION. WHOI SCIENTISTS AND ENGINEERS COLLABORATED WITH THE DEEPSEA CHALLENGE RENGINEERING TEAM TO CONDUCT A FULL SYSTEM SURVEY, COMPLETELY DISASSEMBLING AND REASSEMBLING THE VEHICLE, AND TO DOCUMENT AND DETAIL THE DESIGN APPROACH TO THE VEHICLE'S SUBSYSTEMS. WHOI ENGINEERS HAVE PRESENTED THEIR FINDINGS TO THE OCEAN ENGINEERING COMMUNITY AND INFORMATION ABOUT THE DEEPSEA CHALLENGER IS INCLUDED ON WHOI'S WEBSITE. THE VEHICLE WAS DAMAGED IN A FIRE, HAD COSMETIC/DISPLAY REPAIRS COMPLETED, AND IS AWAITING A DISPLAY LOCATION AND/OR MUSEUM PARTNER.

#### Part XIII Supplemental Information (continued)

INTENDED USE OF ENDOWMENT FUND

FORM 990, SCHEDULE D, PART V, LINE 4

- -PROVIDE A STREAM OF INCOME IN SUPPORT OF ANNUAL BUDGETARY NEEDS.
- -PRESERVE AND ENHANCE THE REAL (INFLATION-ADJUSTED) PURCHASING POWER.
- -PROVIDE SUPPORT FOR CAPITAL INVESTMENT NEEDS AS THEY ARISE.

OTHER LIABILITIES

SCHEDULE D, PART X, LINE 2

WOODS HOLE OCEANOGRAPHIC INSTITUTION DOES NOT HAVE A FIN 48 FOOTNOTE IN ITS FINANCIAL STATEMENTS.

REVENUE INCLUDED ON BOOKS BUT NOT ON RETURN

FORM 990, SCHEDULE D, PART XI, LINE 2D

PENSION RELATED CHANGES OTHER THAN COST (16,674,540)

CHANGE IN SPLIT INTEREST AGREEMENTS \$293,767

RETURN ON INVESTMENT FOR RETIREE & ACTIVE MED. \$2,313,166

NET PERIODIC BENEFIT COST (245,533)

SWAP INTEREST EXPENSE (866,339)

==========

TOTAL (15,179,479)

REVENUE INCLUDED ON RETURN BUT NOT ON BOOKS

FORM 990, SCHEDULE D, PART XI, LINE 4B

RENTAL EXPENSE \$262,111

CHANGE IN NET ASSETS (1,633,744)

========

TOTAL \$ (1,371,633)

#### Part XIII Supplemental Information (continued)

EXPENSES INCLUDED ON BOOKS BUT NOT ON RETURN

FORM 990, SCHEDULE D, PART XII, LINE 2D

RENTAL EXPENSE \$262,111

EXPENSES INCLUDED ON RETURN BUT NOT ON BOOKS

FORM 990, SCHEDULE D, PART XII, LINE 4B

SWAP INTEREST EXPENSE \$866,339

#### **SCHEDULE F** (Form 990)

#### **Statement of Activities Outside the United States**

► Complete if the organization answered "Yes" on Form 990, Part IV, line 14b, 15, or 16. ► Attach to Form 990.

► Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047 **Open to Public** Inspection

Department of the Treasury Internal Revenue Service Name of the organization

WOODS HOLE OCEANOGRAPHIC INSTITUTION

Employer identification number 04-2105850

Par	General Information o Form 990, Part IV, line 14th		Outside the	United States. Compl	ete if the organization a	inswered "Yes" on
1	For grantmakers. Does the orgother assistance, the grantees' award the grants or assistance?	eligibility for t	he grants or	assistance, and the selec	_	Yes No
2	For grantmakers. Describe in Foutside the United States.				-	d other assistance
3	Activities per Region. (The follow (a) Region	(b) Number of offices in the region	(c) Number of employees, agents, and independent contractors in the region	(d) Activities conducted in the region (by type) (such as, fundraising, program services, investments, grants to recipients located in the region)	(e) If activity listed in (d) is a program service, describe specific type of	(f) Total expenditures for and investments in the region
(1)	NORTH AMERICA	0.	1.	PROGRAM SERVICES	SHIP OPERATIONS	3,500.
(2)	CENTRAL AMERICA/CARIBBEAN	0.	13.	PROGRAM SERVICES	SCIENTIFIC RESEARCH	53,699.
(3)	NORTH AMERICA	0.	34.	PROGRAM SERVICES	SCIENTIFIC RESEARCH	85,047.
(4)	EUROPE	0.	1.	PROGRAM SERVICES	SHIP OPERATIONS	4,625.
(5)	EUROPE	0.	114.	PROGRAM SERVICES	SCIENTIFIC RESEARCH	487,665.
(6)	EAST ASIA AND THE PACIFIC	0.	45.	PROGRAM SERVICES	SCIENTIFIC RESEARCH	230,805.
(7)	MIDDLE EAST AND NORTH AFRICA	0.	6.	PROGRAM SERVICES	SCIENTIFIC RESEARCH	19,370.
(8)	SOUTH AMERICA	0.	10.	PROGRAM SERVICES	SCIENTIFIC RESEARCH	51,355.
(9)	SOUTH ASIA	0.	13.	PROGRAM SERVICES	SCIENTIFIC RESEARCH	60,512.
(10)	SUB-SAHARAN AFRICA	0.	12.	PROGRAM SERVICES	SCIENTIFIC RESEARCH	135,629.
(11)	CENTRAL AMERICA/CARIBBEAN	0.	0.	INVESTMENTS		5,034,714.
(12)						
(13)						
(14)						
(15)						
(16)						
(17)						
3a b	Total from continuation		249.			6,166,921.
c	sheets to Part I  Totals (add lines 3a and 3b)		249.			6.166.921.

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

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	(a) Name of organization	(b) IRS code section and EIN (if applicable)	(c) Region	(d) Purpose of grant	<b>(e)</b> Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of noncash assistance	(h) Description of noncash assistance	(i) Method of valuation (book, FMV, appraisal, other
(1)									
(2)									
(3)									
(4)									
(5)									
(6)									
(7)									
(8)									
(9)									
(10)									
(11)									
(12)									
(13)									
(14)									
(15)									
(16)									

Schedule F (Form 990) 2019

Grants and Other Assistance to Individuals Outside the United States. Complete if the organization answered "Yes" on Form 990, Part IV, line 16. Part III Part III can be duplicated if additional space is needed. (a) Type of grant or assistance (c) Number of (b) Region (d) Amount of (e) Manner of (f) Amount of (g) Description (h) Method of noncash assistance valuation (book, FMV, recipients cash grant cash of noncash disbursement assistance appraisal, other) (1) (2) (3) \_(4) (5) (6) (7) (8) (9)

Schedule F (Form 990) 2019

(10)

(11)

(12)

(13)

(14)

(15)

(16)

(17)

(18)

Schedule F (Form 990) 2019

Part IV Foreign Forms Page 4

Part	v Foreign Forms			
1	Was the organization a U.S. transferor of property to a foreign corporation during the tax year? If "Yes," the organization may be required to file Form 926, Return by a U.S. Transferor of Property to a Foreign Corporation (see Instructions for Form 926)	X	Yes	☐ No
2	Did the organization have an interest in a foreign trust during the tax year? If "Yes," the organization may be required to separately file Form 3520, Annual Return To Report Transactions With Foreign Trusts and Receipt of Certain Foreign Gifts, and/or Form 3520-A, Annual Information Return of Foreign Trust With a U.S. Owner (see Instructions for Forms 3520 and 3520-A; don't file with Form 990)		Yes	X No
3	Did the organization have an ownership interest in a foreign corporation during the tax year? If "Yes," the organization may be required to file Form 5471, Information Return of U.S. Persons With Respect to Certain Foreign Corporations (see Instructions for Form 5471)	X	Yes	☐ No
4	Was the organization a direct or indirect shareholder of a passive foreign investment company or a qualified electing fund during the tax year? If "Yes," the organization may be required to file Form 8621, Information Return by a Shareholder of a Passive Foreign Investment Company or Qualified Electing Fund (see Instructions for Form 8621)	X	Yes	☐ No
5	Did the organization have an ownership interest in a foreign partnership during the tax year? If "Yes," the organization may be required to file Form 8865, Return of U.S. Persons With Respect to Certain Foreign Partnerships (see Instructions for Form 8865)	X	Yes	☐ No
6	Did the organization have any operations in or related to any boycotting countries during the tax year? If "Yes," the organization may be required to separately file Form 5713, International Boycott Report (see Instructions for Form 5713; don't file with Form 990)		Yes	X No

Schedule F (Form 990) 2019

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Schedule F (Form 990) 2019 Page **5** 

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Part V Supplemental Information

Provide the information required by Part I, line 2 (monitoring of funds); Part I, line 3, column (f) (accounting method; amounts of investments vs. expenditures per region); Part II, line 1 (accounting method); Part III (accounting method); and Part III, column (c) (estimated number of recipients), as applicable. Also complete this part to provide any additional information (see instructions).

DESCRIPTION OF FOREIGN ACTIVITIES

SCHEDULE F, PART I, LINE 3

WOODS HOLE OCEANOGRAPHIC INSTITUTION (WHOI) OPERATES TWO U.S.

GOVERNMENT-OWNED OCEANOGRAPHIC RESEARCH VESSELS UNDER THE

UNIVERSITY-NATIONAL OCEANOGRAPHIC LABORATORY SYSTEM (UNOLS). THE SHIPS

OPERATE BY "LEGS," PERIODS OF TIME AT SEA. EACH LEG ENDS IN A PORT OF

CALL TO DISEMBARK RESEARCHERS, EQUIPMENT AND SOMETIMES MARINE CREW, THEN

LOAD EQUIPMENT, AND BOARD THE NEXT SET OF RESEARCHERS AND SOMETIMES CREW

MEMBERS FOR THE FOLLOWING LEG. SOME PORTS OF CALL ARE IN FOREIGN REGIONS

AS DETERMINED BY GRANTS THAT FUND SHIP OPERATIONS. WHOI DOES NOT CONSIDER

THESE TRANSIENT ACTIVITIES TO CONSTITUTE FOREIGN ACTIVITIES THAT SHOULD

BE REPORTED ON FORM 990, SCHEDULE F. IN ALL OF THESE CASES THE PURPOSE OF

JOINING A SHIP IS TO CONDUCT RESEARCH ACTIVITIES OR SHIP OPERATIONS AT

SEA, NOT IN THE FOREIGN COUNTRY.

HOWEVER, AGENTS, PRIMARILY SHIP'S AGENTS WHO ARE PAID FOR SERVICES TO FACILITATE THE TURNOVER BETWEEN LEGS AT SEA, ARE REPORTED BY NUMBER AND

TOTAL EXPENDITURES (PART I, LINE 3, COLUMNS (C) AND (F)).

ACTIVITIES PER REGION

PART I, LINE 3, COLUMNS (B) & (F)

REPORTABLE INFORMATION IS OBTAINED THROUGH WHOI'S FINANCIAL MANAGEMENT

SYSTEM. PROVISION OF COLUMN (F) DATA FOR THE INSTITUTION WAS FACILITATED

BY A LOCALLY-IMPOSED ACCOUNTING PROCEDURE THAT SEPARATES COSTS INCURRED

INSIDE ITS BORDERS FROM THOSE INCURRED OUTSIDE.

#### **SCHEDULE G** (Form 990 or 990-EZ)

#### **Supplemental Information Regarding Fundraising or Gaming Activities**

Complete if the organization answered "Yes" on Form 990, Part IV, line 17, 18, or 19, or if the organization entered more than \$15,000 on Form 990-EZ, line 6a.

Attach to Form 990 or Form 990-EZ.

► Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047 Open to Public

Department of the Treasury Internal Revenue Service

Inspection

Name of the organization					Employer identification	on number
WOODS HOLE OCEANOGRAPHIC INS					04-2105850	
<b>Form 990-EZ filers are not</b>				Yes" on Form 99	00, Part IV, line 1	7.
1 Indicate whether the organization r	aised funds through	any of the	following	activities. Check a	ıll that apply.	
a X Mail solicitations	е		citation of i	non-government g	rants	
<b>b</b> X Internet and email solicitations	s f	X Solid	citation of	government grants	3	
c Phone solicitations	g	Spe	cial fundra	ising events		
<b>d</b> X In-person solicitations						
<ul> <li>2a Did the organization have a written or key employees listed in Form 9</li> <li>b If "Yes," list the 10 highest paid in compensated at least \$5,000 by the</li> </ul>	90, Part VII) or entity idividuals or entities	in connec	ction with p	orofessional fundrai	sing services?	X Yes No fundraiser is to be
(i) Name and address of individual or entity (fundraiser)	(ii) Activity	custody	ndraiser have or control of outions?	(iv) Gross receipts from activity	(v) Amount paid to (or retained by) fundraiser listed in col. (i)	(vi) Amount paid to (or retained by) organization
		Yes	No		551. <b>(1)</b>	
1		100				
BALLANTINE CORPORATION	MAILING		Х	80,732.	46,558.	
2						
EDWARD FONES	SEE PART IV		X		69,745.	
3						
4						
5						
•						
6						
7						
8						
9						
10						
				80,732.	116,303.	
3 List all states in which the organic registration or licensing. CT,MA,NY,	zation is registered o	or licensed	d to solicit	contributions or	has been notified	it is exempt from

Page 2

Part II Fundraising Events. Complete if the organization answered "Yes" on Form 990, Part IV, line 18, or reported more than \$15,000 of fundraising event contributions and green income an English \$15,000 of fundraising event contributions and green income an English \$15,000 of fundraising event contributions and green income an English \$15,000 of fundraising event contributions and green income an English \$15,000 of fundraising event contributions and green income an English \$15,000 of fundraising events.

		events with gross receipts gre				
			(a) Event #1	<b>(b)</b> Event #2	(c) Other events	(d) Total events (add col. (a) through
a)			(event type)	(event type)	(total number)	col. <b>(c)</b> )
Revenue	1	Gross receipts				
<u>~</u>		Less: Contributions Gross income (line 1 minus line 2)				
	4	Cash prizes				
	5	Noncash prizes				
sesue	6	Rent/facility costs				
Direct Expenses	7	Food and beverages				
Direc	8	Entertainment				
	9	Other direct expenses				
	10 11	Direct expense summary. Add line Net income summary. Subtract line	es 4 through 9 in colu ne 10 from line 3. col	ımn (d) umn (d)		
Pa	rt I	Gaming. Complete if the org \$15,000 on Form 990-EZ, lin	anization answered '	'Yes" on Form 990, F	Part IV, line 19, or	reported more than
		Ψ13,000 0111 01111 330-LZ, 1111	c oa.			
enue			(a) Bingo	<b>(b)</b> Pull tabs/instant bingo/progressive bingo	(c) Other gaming	(d) Total gaming (add col. (a) through col. (c))
Revenue	1	Gross revenue			(c) Other gaming	(d) Total gaming (add col. (a) through col. (c))
		Gross revenue			(c) Other gaming	(d) Total gaming (add col. (a) through col. (c))
	2	Cash prizes			(c) Other gaming	(d) Total gaming (add col. (a) through col. (c))
Expenses	2				(c) Other gaming	(d) Total gaming (add col. (a) through col. (c))
Expenses	3	Cash prizes			(c) Other gaming	(d) Total gaming (add col. (a) through col. (c))
	3 4	Cash prizes		bingo/progressive bingo		(d) Total gaming (add col. (a) through col. (c))
Expenses	2 3 4 5	Cash prizes		bingo/progressive bingo		(d) Total gaming (add col. (a) through col. (c))
Expenses	2 3 4 5	Cash prizes  Noncash prizes  Rent/facility costs  Other direct expenses	Yes9	bingo/progressive bingo  Wes%  No	Yes%	(d) Total gaming (add col. (a) through col. (c))
Expenses	2 3 4 5 6 7	Cash prizes  Noncash prizes  Rent/facility costs  Other direct expenses  Volunteer labor	Yes % No es 2 through 5 in colu	bingo/progressive bingo  Wes%  No  umn (d)	Yes%	(d) Total gaming (add col. (a) through col. (c))
Expenses	2 3 4 5 6 7 8	Cash prizes  Noncash prizes  Rent/facility costs  Other direct expenses  Volunteer labor  Direct expense summary. Add line  Net gaming income summary. Su  Enter the state(s) in which the orgals the organization licensed to con	Yes 9 No es 2 through 5 in colu	bingo/progressive bingo  Yes%  No  umn (d) e 1, column (d) aming activities: a in each of these state	Yes% No	col. (a) through col. (c)

Sched	ule G (Form 990 or 990-EZ) 2019			Page 3
11	Does the organization conduct gaming activities with nonmembers?		Yes	No
12	Is the organization a grantor, beneficiary or trustee of a trust or a member of a partnership or other enti	ty		
	formed to administer charitable gaming?		Yes	No
13	Indicate the percentage of gaming activity conducted in:			
а	The organization's facility	13a		%
b	An outside facility			%
14	Enter the name and address of the person who prepares the organization's gaming/special events book records:			
	Name ▶			
	Address ►			
15 a	Does the organization have a contract with a third party from whom the organization receives	aamina		
	revenue?		Yes	No
b	If "Yes," enter the amount of gaming revenue received by the organization ▶ \$	and the		
	amount of gaming revenue retained by the third party ▶ \$			
С	If "Yes," enter name and address of the third party:			
	Name ▶			
	Address ►			
16	Gaming manager information:			
	Name ▶			
	Gaming manager compensation ▶ \$			
	Description of services provided ▶			
	Director/officer Employee Independent contractor			
17	Mandatory distributions:			
'' a	Is the organization required under state law to make charitable distributions from the gaming pro	rceeds	to	
a	retain the state gaming license?			No
h	Enter the amount of distributions required under state law to be distributed to other exempt organized to the exempt of the control of the co			
	or spent in the organization's own exempt activities during the tax year > \$	inzatioi	10	
Par				
SCH	EDULE G, PART I, LINE 2B			
FUN	DRAISING CONSULTANT EDWARD FONES WAS ASSOCIATED WITH THE SAME			
FUN	DRAISING ACTIVITIES AS BALLANTINE CORPORATION. GROSS RECEIPTS FROM			
THI	S JOINT EFFORT ARE INCLUDED ON LINE 1, COLUMN IV.			

Schedule G (Form 990 or 990-EZ) 2019

#### SCHEDULE I (Form 990)

# **Grants and Other Assistance to Organizations, Governments, and Individuals in the United States**

2019

OMB No. 1545-0047

Complete if the organization answered "Yes" on Form 990, Part IV, line 21 or 22. ► Attach to Form 990.

Open to Public Inspection

Department of the Treasury Internal Revenue Service

► Go to www.irs.gov/Form990 for the latest information.

Name of the organization						Employer identificati	on number
WOODS HOLE OCEANOGRAPHIC INSTITUTI	ON					04-210585	0
Part I General Information on Grants and	l Assistanc	е				-	
<ol> <li>Does the organization maintain records to su the selection criteria used to award the grants</li> <li>Describe in Part IV the organization's proced</li> </ol>	s or assistand	e?					X Yes No
Part II Grants and Other Assistance to De	omestic Or	ganizations ar	nd Domestic Gov	vernments. Com	plete if the organiza	ation answered "Y	es" on Form 990,
Part IV, line 21, for any recipient th	at received	more than \$5	,000. Part II can l	be duplicated if a	additional space is n	eeded.	
(a) Name and address of organization or government	(b) EIN	(c) IRC section (if applicable)	(d) Amount of cash grant	(e) Amount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of noncash assistance	(h) Purpose of grant or assistance
_(1)							
(2)							
(3)							
(4)							
(5)							
<u>(6)</u>	_						
(7)							
(8)							
(9)							
(10)							
(11)							
(12)							
2 Enter total number of section 501(c)(3) and g 3 Enter total number of other organizations list For Paperwork Reduction Act Notice, see the Instruction	ed in the line	1 table				<u> ▶</u>	edule I (Form 990) (2019)

JSA

9E1288 1.000

SI8053 7377

Page 2

Schedule I (Form 990) (2019)

Part III Grants and Other Assistance to Domestic Individuals. Complete if the organization answered "Yes" on Form 990, Part IV, line 22. Part III can be duplicated if additional space is needed.

(a) Type of grant or assistance	(b) Number of recipients	(c) Amount of cash grant	(d) Amount of non-cash assistance	(e) Method of valuation (book, FMV, appraisal, other)	(f) Description of non-cash assistance
1 TUITION/FELLOWSHIPS & SCHOLARSHIPS	136.		7,554,445.	BOOK	TUITION
2 STIPENDS	116.	2,541,522.			
3					
4					
5					
6					
7					

**Part IV** Supplemental Information. Provide the information required in Part I, line 2, Part III, column (b); and any other additional information.

MAINTAINING RECORDS

FORM 990, SCHEDULE I, PART I, LINE 1

APPLICATIONS FOR ADMISSIONS ARE REVIEWED BY FACULTY. STUDENTS ARE

ADMITTED BASED UPON THEIR ACADEMIC RECORD, AND ALL ARE GIVEN SUPPORT

THROUGH EITHER WHOI OR MIT. WRITTEN RECORDS OF ALL DECISIONS ARE

RETAINED.

MONITORING USE OF GRANT FUNDS

FORM 990, SCHEDULE I, PART I, LINE 2

EACH STUDENT'S ACADEMIC PROGRESS IS EVALUATED YEARLY TO ENSURE

Schedule I (Form 990) (2019)

Schedule I (Form 990) (2019)

Part III	Grants and Other Assistance to Domestic Individuals. Complete if the organization answered "Yes" on Form 990, Part IV, line 22.
	Part III can be duplicated if additional space is needed.

(a) Type of grant or assistance	(b) Number of recipients	(c) Amount of cash grant	(d) Amount of non-cash assistance	(e) Method of valuation (book, FMV, appraisal, other)	(f) Description of non-cash assistance
1					
2					
3					
4					
5					
3					
7					

**Part IV** Supplemental Information. Provide the information required in Part I, line 2, Part III, column (b); and any other additional information.

SATISFACTORY ACADEMIC PROGRESS.

#### **SCHEDULE J** (Form 990)

**Compensation Information**For certain Officers, Directors, Trustees, Key Employees, and Highest **Compensated Employees** 

► Complete if the organization answered "Yes" on Form 990, Part IV, line 23. Attach to Form 990.

► Go to www.irs.gov/Form990 for instructions and the latest information.

Open to Public

OMB No. 1545-0047

Department of the Treasury Internal Revenue Service Name of the organization

WOODS HOLE OCEANOGRAPHIC INSTITUTION

Part I Questions Regarding Compensation

Inspection Employer identification number

04-2105850

			Yes	No
1a	Check the appropriate box(es) if the organization provided any of the following to or for a person listed on Form			
	990, Part VII, Section A, line 1a. Complete Part III to provide any relevant information regarding these items.			
	First-class or charter travel  X Housing allowance or residence for personal use			
	Travel for companions Payments for business use of personal residence			
	Tax indemnification and gross-up payments  Health or social club dues or initiation fees			
	Discretionary spending account Personal services (such as maid, chauffeur, chef)			
b	If any of the boxes on line 1a are checked, did the organization follow a written policy regarding payment			
	or reimbursement or provision of all of the expenses described above? If "No," complete Part III to explain	1b		Х
2	Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all	- 1.0		
_	directors, trustees, and officers, including the CEO/Executive Director, regarding the items checked on line			
	1a?	2	x	
•				
3	Indicate which, if any, of the following the organization used to establish the compensation of the organization's CEO/Executive Director. Check all that apply. Do not check any boxes for methods used by a			
	related organization to establish compensation of the CEO/Executive Director, but explain in Part III.			
	X Compensation committee Written employment contract			
	X Independent compensation consultant X Compensation survey or study			
	X Form 990 of other organizations X Approval by the board or compensation committee			
4	During the year, did any person listed on Form 990, Part VII, Section A, line 1a, with respect to the filing			
_	organization or a related organization:	40		X
a	Receive a severance payment or change-of-control payment?	4a 4b	X	- 21
D	Participate in, or receive payment from, a supplemental nonqualified retirement plan?	4c	- 21	X
C	If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III.	40		71
	if tes to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III.			
	Only costion $E04/a/(2)$ , $E04/a/(4)$ , and $E04/a/(20)$ examinations must complete lines $E.0$			
_	Only section 501(c)(3), 501(c)(4), and 501(c)(29) organizations must complete lines 5-9.			
5	For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any			
_	compensation contingent on the revenues of:	F -		X
a	The organization?	5a		X
b	Any related organization?	5b		Λ
6	If "Yes" on line 5a or 5b, describe in Part III.			
6	For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any			
	compensation contingent on the net earnings of:			37
a	The organization?	6a		X
b	Any related organization?	6b		
	If "Yes" on line 6a or 6b, describe in Part III.			
7	For persons listed on Form 990, Part VII, Section A, line 1a, did the organization provide any nonfixed		v	
_	payments not described on lines 5 and 6? If "Yes," describe in Part III.	7	X	
8	Were any amounts reported on Form 990, Part VII, paid or accrued pursuant to a contract that was subject			
	to the initial contract exception described in Regulations section 53.4958-4(a)(3)? If "Yes," describe			
	in Part III	8	X	
9	If "Yes" on line 8, did the organization also follow the rebuttable presumption procedure described in			
	Regulations section 53.4958-6(c)?	9	X	

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule J (Form 990) 2019

#### Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported on Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that aren't listed on Form 990, Part VII.

Note: The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

		(B) Breakdown of	W-2 and/or 1099-MIS	C compensation	(C) Retirement and	(D) Nontaxable	(E) Total of columns	(F) Compensation
(A) Name and Title		(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation	other deferred compensation	benefits	(B)(i)-(D)	in column (B) reported as deferred on prior Form 990
MARK ABBOTT	(i)	452,484.	0.	29,396.	200,126.	43,485.	725,491.	0.
1 PRESIDENT/DIRECTOR	(ii)	0.	0.	0.	0.	0.	0.	0.
CHRISTOPHER LAND	(i)	305,202.	5,000.	2,705.	22,400.	14,748.	350,055.	0.
2 <sup>VP</sup> LEGAL AFFAIRS/GEN. COUNSEL	(ii)	0.	0.	0.	0.	0.	0.	0.
JEFFREY A. FERNANDEZ	(i)	353,440.	0.	210,620.	76,308.	44,320.	684,688.	175,000.
3 VP OPS & CFO	(ii)	0.	0.	0.	0.	0.	0.	0.
LAURENCE MADIN	(i)	169,242.	0.	32,277.	15,099.	11,565.	228,183.	0.
DEP DIR & VPR (UNTIL 5/19)	(ii)	0.	0.	0.	0.	0.	0.	0.
SAMUEL HARP	(i)	293,842.	2,500.	5,825.	22,400.	27,637.	352,204.	0.
5 <sup>VP</sup> FOR ADVANCEMENT & CMO	(ii)	0.	0.	0.	0.	0.	0.	0.
ROBERT MUNIER	(i)	305,247.	5,000.	9,825.	33,600.	29,119.	382,791.	0.
6 WP MARINE FACILITIES & OPS	(ii)	0.	0.	0.	0.	0.	0.	0.
ROBERT WELLER	(i)	263,703.	0.	7,830.	32,100.	12,697.	316,330.	0.
7 <sup>SENIOR</sup> SCIENTIST	(ii)	0.	0.	0.	0.	0.	0.	0.
DONALD ANDERSON	(i)	238,803.	0.	2,880.	29,537.	24,257.	295,477.	0.
8 SENIOR SCIENTIST	(ii)	0.	0.	0.	0.	0.	0.	0.
KEITH GLAVIN	(i)	251,258.	0.	1,775.	25,196.	26,599.	304,828.	0.
9 <sup>SR. DIR. INFORMATION SYSTEMS</sup>	(ii)	0.	0.	0.	0.	0.	0.	0.
JOHN TROWBRIDGE	(i)	247,132.	0.	2,623.	33,540.	11,512.	294,807.	0.
10 SENIOR SCIENTIST	(ii)	0.	0.	0.	0.	0.	0.	0.
SUSAN HUMPHRIS	(i)	238,591.	0.	0.	29,492.	23,590.	291,673.	0.
11 INTERIM DEP DIR&VP OF RESEARCH	(ii)	0.	0.	0.	0.	0.	0.	0.
	(i)							
12	(ii)							
	(i)							
_13	(ii)							
	(i)							
14	(ii)							
	(i)							
15	(ii)							
	(i)							
16	(ii)							

Schedule J (Form 990) 2019

#### Part | Supplemental Information

Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.

HOUSING ALLOWANCE OR RESIDENCE FOR PERSONAL USE

FORM 990, SCHEDULE J, LINE 1A

DR. MARK R. ABBOTT RECEIVED HOUSING AS A CONDITION OF EMPLOYMENT FOR THE CONVENIENCE OF THE EMPLOYER. SUCH AMOUNTS ARE NOT CONSIDERED TAXABLE COMPENSATION. THE VALUE OF THE HOUSING IS INCLUDED IN SCHEDULE J, PART II, COLUMN (D).

SUPPLEMENTAL NONQUALIFIED RETIREMENT PLAN

FORM 990, SCHEDULE J, LINE 4B

PURSUANT TO HIS EMPLOYMENT AGREEMENT, DR. MARK R. ABBOTT IS ENTITLED TO A DISCRETIONARY BONUS OF UP TO \$100,000 PER YEAR FOR FIVE YEARS. SUBJECT TO THE OFFICER'S CONTINUED EMPLOYMENT AS PRESIDENT AND DIRECTOR THROUGH SEPTEMBER 30, 2020, THE INSTITUTION SHALL PAY THE TOTAL OF ALL ANNUAL BONUS AWARDS NO LATER THAN DECEMBER 31, 2020. THE AWARD OF \$100,000 ACCRUED IN 2019 IS INCLUDED IN SCHEDULE J, PART II, COLUMN (C).

IN ADDITION, AT THE END OF THE TERM THE PRESIDENT IS ENTITLED TO CONTINUE
HIS EMPLOYMENT FOR ONE YEAR. AMOUNTS ACCRUED OF \$70,833 IN CONNECTION
WITH THIS ARRANGEMENT ARE INCLUDED IN SCHEDULE J, PART II, COLUMN (C).

Schedule J (Form 990) 2019

#### Part | Supplemental Information

Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.

JEFFREY FERNANDEZ WAS ENTITLED TO A ONE-TIME LUMP-SUM RETENTION PAYMENT OF \$200,000 IF HE REMAINED EMPLOYED BY THE INSTITUTION THROUGH JUNE 30, 2019. THE AMOUNT WAS PAID IN 2019 AND IS INCLUDED IN SCHEDULE J, PART II, COLUMN (B)(III).

IN ADDITION, JEFFREY FERNANDEZ IS ENTITLED TO ANOTHER RETENTION PAYMENT
OF \$75,000 IF HE REMAINS EMPLOYED BY THE INSTITUTION THROUGH JUNE 30,
2020. AMOUNTS ACCRUED OF \$42,708 IN CONNECTION WITH THIS ARRANGEMENT ARE
INCLUDED IN SCHEDULE J, PART II, COLUMN (C).

TERMS AND CONDITIONS OF DISCRETIONARY BONUS

FORM 990, SCHEDULE J, LINE 7

WHOI PROVIDES DR. MARK R. ABBOTT WITH A DISCRETIONARY BONUS OF \$100,000 FOR 2019 TO BE PAID OUT IN 2020. THE BONUS IS AT THE DISCRETION OF THE BOARD OR THE COMPENSATION COMMITTEE. PLEASE SEE DISCLOSURE FOR DR. ABBOTT IN CONNECTION WITH SCHEDULE J, PART I, LINE 4B.

CHRISTOPHER LAND, ROBERT MUNIER AND SAMUEL HARP RECEIVED PERFORMANCE

Schedule J (Form 990) 2019

#### Part | Supplemental Information

Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.

BONUSES IN 2019 OF \$5,000, \$5,000 AND \$2,500, RESPECTIVELY. THE AMOUNTS ARE INCLUDED IN SCHEDULE J, PART II, COLUMN B(II). THE BONUSES WERE APPROVED BY THE EXECUTIVE COMPENSATION COMMITTEE OF THE BOARD OF TRUSTEES.

FORM 990, SCHEDULE J, LINE 8

WHOI ENTERED INTO AN EMPLOYMENT CONTRACT WITH DR. MARK ABBOTT IN JUNE 2015. THE TERMS OF THIS CONTRACT INCLUDE A BASE SALARY, INCENTIVE PROGRAM, CONFIDENTIALITY, AND SEVERANCE PROVISION.

#### **SCHEDULE K** (Form 990)

Department of the Treasury

Internal Revenue Service

С

D

### **Supplemental Information on Tax-Exempt Bonds**

► Complete if the organization answered "Yes" on Form 990, Part IV, line 24a. Provide descriptions, explanations, and any additional information in Part VI.

► Attach to Form 990. ▶ Go to www.irs.gov/Form990 for instructions and the latest information. OMB No. 1545-0047

Open to Public Inspection

Employer identification number Name of the organization WOODS HOLE OCEANOGRAPHIC INSTITUTION 04-2105850 **Bond Issues** (i) Pooled financing **(h)** On (c) CUSIP# (d) Date issued (b) Issuer EIN (e) Issue price (f) Description of purpose (g) Defeased (a) Issuer name behalf of issuer Yes No Yes No Yes No A MHEFA 04-2456011 57584YGR4 05/09/2018 Х Х 86,306,214. REFINANCED BOND ISSUE OF 12/4/2008 В

			<b>A</b>	İ	В				D
1	Amount of bonds retired								
2	Amount of bonds legally defeased								
3	Total proceeds of issue	86,4	68,681.						
4	Gross proceeds in reserve funds								
5	Capitalized interest from proceeds								
6	Proceeds in refunding escrows								
7	Issuance costs from proceeds	6	45,990.						
8	Credit enhancement from proceeds								
9	Working capital expenditures from proceeds								
10	Capital expenditures from proceeds		55,749.						
11	Other spent proceeds		60,224.						
12	Other unspent proceeds	33,1	06,718.						
13	Year of substantial completion	201	9						
		Yes	No	Yes	No	Yes	No	Yes	No
14	Were the bonds issued as part of a refunding issue of tax-exempt bonds (or,								
	if issued prior to 2018, a current refunding issue)?	X							
15	Were the bonds issued as part of a refunding issue of taxable bonds (or, if								
	issued prior to 2018, an advance refunding issue)?		X						
16	Has the final allocation of proceeds been made?		Х						
17	Does the organization maintain adequate books and records to support the								
	final allocation of proceeds?	Х							1

Schedule K (Form 990) 2019

Par	Private Business Use	EFA							
			Α	E	В	(	С	Г	<u> </u>
1	Was the organization a partner in a partnership, or a member of an LLC,	Yes	No	Yes	No	Yes	No	Yes	No
	which owned property financed by tax-exempt bonds?		X						
2	Are there any lease arrangements that may result in private business use of								
	bond-financed property?		X						
3a	Are there any management or service contracts that may result in private								
	business use of bond-financed property?		X						
b	If "Yes" to line 3a, does the organization routinely engage bond counsel or other outside								
	counsel to review any management or service contracts relating to the financed property?								
С	Are there any research agreements that may result in private business use of								
	bond-financed property?	X							
d	If "Yes" to line 3c, does the organization routinely engage bond counsel or other								
	outside counsel to review any research agreements relating to the financed property?	X							
4	Enter the percentage of financed property used in a private business use by entities								
	other than a section 501(c)(3) organization or a state or local government		3.5600 %		%		%		%
	Enter the percentage of financed property used in a private business use as a								
	result of unrelated trade or business activity carried on by your organization,		0.4		٥,		٥,		0.4
	another section 501(c)(3) organization, or a state or local government		%		%		%		<u>%</u>
	Total of lines 4 and 5		3.5600 %		%		%		<u> </u>
	Does the bond issue meet the private security or payment test?		X						
8a	Has there been a sale or disposition of any of the bond-financed property to a		37						
	$nongovernmental\ person\ other\ than\ a\ 501(c)(3)\ organization\ since\ the\ bonds\ were\ issued?$		X						
b	If "Yes" to line 8a, enter the percentage of bond-financed property sold or		0.4		٥,		٥,		0.4
	disposed of		%		%		%		<u>%</u>
	If "Yes" to line 8a, was any remedial action taken pursuant to Regulations								
	sections 1.141-12 and 1.145-2?								
	Has the organization established written procedures to ensure that all								
	nonqualified bonds of the issue are remediated in accordance with the requirements under Regulations sections 1.141-12 and 1.145-2?	x							
	· · · · · · · · · · · · · · · · · · ·	Λ							
Par	t IV Arbitrage	1	Α		В		С		)
	Her the income filed Forms 2000 T. Arbitanana Debata Viold Deduction and						1		
	Has the issuer filed Form 8038-T, Arbitrage Rebate, Yield Reduction and Penalty in Lieu of Arbitrage Rebate?	Yes	No X	Yes	No	Yes	No	Yes	No
	· · · · · · · · · · · · · · · · · · ·								
	If "No" to line 1, did the following apply?	Х							
	Rebate not due yet?	Λ	X						
	Exception to rebate?	Х	A						
	No rebate due?	Λ.							
	performed								
3	Is the bond issue a variable rate issue?		X						
		i .			1				

Schedule K (Form 990) 2019 Page 3

Part IV Arbitrage (continued)								
		A	E	3	(			)
4a Has the organization or the governmental issuer entered into a qualified	Yes	No	Yes	No	Yes	No	Yes	No
hedge with respect to the bond issue?		X						
<b>b</b> Name of provider								
c Term of hedge								
d Was the hedge superintegrated?								
e Was the hedge terminated?								
5a Were gross proceeds invested in a guaranteed investment contract (GIC)?		X						
<b>b</b> Name of provider								
c Term of GIC								
d Was the regulatory safe harbor for establishing the fair market value of the GIC satisfied?								
6 Were any gross proceeds invested beyond an available temporary period?		Х						
7 Has the organization established written procedures to monitor the								
requirements of section 148?	X							
Part V Procedures To Undertake Corrective Action								
		A	E	3	(	3	l l	)
Has the organization established written procedures to ensure that violations	Yes	No	Yes	No	Yes	No	Yes	No
of federal tax requirements are timely identified and corrected through the								
voluntary closing agreement program if self-remediation isn't available under								
applicable regulations?	X							
Part VI Supplemental Information. Provide additional information for responses to	o question	ns on Sche	edule K. Se	ee instruct	ions			

Schedule K (Form 990) 2019

#### Part VI Supplemental Information. Provide additional information for responses to questions on Schedule K (see instructions) (Continued)

TOTAL PROCEEDS OF ISSUE

SCHEDULE K, PART I, LINE A, COLUMN (F) REFINANCED BOND ISSUE OF

12/04/2008 AND CONSTRUCTION.

SCHEDULE K, PART II, LINE 3

THE AMOUNT REPORTED INCLUDES TOTAL PROCEEDS OF PRINCIPAL TOTALING

\$75,510,000 AND PREMIUM OF \$10,958,681.

SCHEDULE K, PART III, LINE 9; PART IV, LINE 7; PART V

THE ORGANIZATION HAS A CHECKLIST IN PLACE TO ENSURE COMPLIANCE WITH

FEDERAL TAX REQUIREMENTS.

SCHEDULE K, PART IV, LINE 2C

THE REBATE COMPUTATION WAS PERFORMED ON 06/06/2018.

15A 0E1511 1 0

#### **SCHEDULE M** (Form 990)

### **Noncash Contributions**

OMB No. 1545-0047

Open to Public Inspection

Department of the Treasury Internal Revenue Service Name of the organization

► Complete if the organizations answered "Yes" on Form 990, Part IV, lines 29 or 30.

► Attach to Form 990.

► Go to www.irs.gov/Form990 for instructions and the latest information.

WOODS HOLE OCEANOGRAPHIC INSTITUTION

04-2105850

Employer identification number

Par	Types of Property							
		(a) Check if applicable	(b) Number of contributions or items contributed	(c) Noncash contribution amounts reported on Form 990, Part VIII, line 1g	Method o			
1	Art - Works of art							
2	Art - Historical treasures							
3	Art - Fractional interests							
4	Books and publications							
5	Clothing and household							
	goods							
6	Cars and other vehicles							
7	Boats and planes							
8	Intellectual property							
9	Securities - Publicly traded		22.	1,463,530.	FMV			
10	Securities - Closely held stock							
11	Securities - Partnership, LLC,							
	or trust interests							
12	Securities - Miscellaneous							
13	Qualified conservation							
	contribution - Historic							
	structures							
14	Qualified conservation							
	contribution - Other							
15	Real estate - Residential							
16	Real estate - Commercial							
17	Real estate - Other							
18	Collectibles							
19	Food inventory							
20	Drugs and medical supplies							
21	Taxidermy							
22	Historical artifacts							
23	Scientific specimens							
24	Archeological artifacts							
25	Other ►(ATCH 1)		7.	50,495.				
26	Other ►()							
27	Other ►()							
28	Other ►()							
29	Number of Forms 8283 received	-						
	which the organization completed F	Form 8283,	Part IV, Donee Acknowledg	jement	29			
							Yes	No
30a	During the year, did the organizat				_			i
	28, that it must hold for at least the	•			•			37
_	to be used for exempt purposes for		olding period?			30a		X
	If "Yes," describe the arrangement i							
31	Does the organization have a						37	
	contributions?					31	Х	
32a	Does the organization hire or use	•	•	• • • • • • • • • • • • • • • • • • •			,,	
	contributions?					32a	X	
	If "Yes," describe in Part II.							
33	If the organization didn't report an describe in Part II.	amount in c	column (c) for a type of pro	perty for which column (a)	is checked,			

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule M (Form 990) (2019) Page 2

Part II

Supplemental Information. Provide the information required by Part I, lines 30b, 32b, and 33, and whether the organization is reporting in Part I, column (b), the number of contributions, the number of items received, or a combination of both. Also complete this part for any additional information.

CONTRIBUTION METHOD

FORM 990, SCHEDULE M, PART I, COLUMN (B)

WOODS HOLE OCEANOGRAPHIC INSTITUTION HAS REPORTED THE NUMBER OF

CONTRIBUTIONS ON THIS SCHEDULE.

Schedule M (Form 990) (2019)

JSA

Schedule M (Form 990) (2019) Page **2** 

Part II

Supplemental Information. Provide the information required by Part I, lines 30b, 32b, and 33, and whether the organization is reporting in Part I, column (b), the number of contributions, the number of items received, or a combination of both. Also complete this part for any additional information.

ATTACHMENT 1

#### SCHEDULE M, PART I - OTHER NONCASH CONTRIBUTIONS

DESCRIPTION_	(A) CHECK	(B) NUMBER OF CONTRIBUTIONS	(C) REVENUES REPORTED	(D) METHOD OF  DETERMINING
CATERING	X	1.	10,145.	FMV
BOOKS	X	1.	0.	NONE
LIGHTING	X	1.	35,500.	FMV
EVENTS	X	1.	4,850.	FMV
BOAT	X	1.	0.	NONE
KAYAK	X	1.	0.	NONE
TUG BOAT CRUISE	X	1.	0.	NONE
TOTALS	=	7.	50,495.	

Schedule M (Form 990) (2019)

#### SCHEDULE O (Form 990 or 990-EZ)

#### Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information.

Attach to Form 990 or 990-EZ.

OMB No. 1545-0047

2019

Open to Public Inspection

Department of the Treasury Internal Revenue Service

► Information about Schedule O (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.

gov/form990. Inspection

Employer identification number

04-2105850

Name of the organization
WOODS HOLE OCEANOGRAPHIC INSTITUTION

MISSION STATEMENT

FORM 990, PART I, LINE 1 AND PART III, LINE 1

THE WOODS HOLE OCEANOGRAPHIC INSTITUTION IS DEDICATED TO ADVANCING

KNOWLEDGE OF THE OCEAN AND ITS CONNECTION WITH THE EARTH SYSTEM THROUGH A

SUSTAINED COMMITMENT TO EXCELLENCE IN SCIENCE, ENGINEERING, AND

EDUCATION, AND TO THE APPLICATION OF THIS KNOWLEDGE TO PROBLEMS FACING

SOCIETY.

DELEGATION OF BOARD AUTHORITY

FORM 990, PART VI, LINE 1A

THE EXECUTIVE COMMITTEE SHALL BE COMPOSED OF THE CHAIRMAN OF THE BOARD OF TRUSTEES (EX OFFICIO); VICE CHAIRMAN OF THE BOARD OF TRUSTEES(EX OFFICIO); CHAIRMAN OF THE CORPORATION (EX OFFICIO); THE CHAIRS OF THE ADVANCEMENT COMMITTEE, AUDIT AND RISK COMMITTEE, COMMITTEE ON THE BOARD, FACILITIES COMMITTEE, FINANCE AND INVESTMENTS SUBCOMMITTEE, AND UP TO FOUR DESIGNEES APPOINTED BY THE BOARD, FROM TRUSTEES SUGGESTED BY THE CHAIRMAN OF THE BOARD. THE CHAIRMAN OF TRUSTEES SHALL SERVE AS THE CHAIR OF THE EXECUTIVE COMMITTEE.

THE EXECUTIVE COMMITTEE SHALL HAVE AND MAY EXERCISE, SO FAR AS MAY BE

PERMITTED BY LAW, ALL OF THE POWERS OF THE BOARD DURING THE INTERVALS

BETWEEN MEETINGS OF THE BOARD OF TRUSTEES EXCEPT SUCH POWERS OR DUTIES AS

MAY HAVE BEEN SPECIFICALLY DELEGATED BY THE BOARD TO OTHER COMMITTEES OR

OFFICERS, AND SHALL HAVE POWER TO AUTHORIZE THE SEAL OF THE CORPORATION

TO BE AFFIXED TO ALL PAPERS WHICH MAY REQUIRE IT, AND SUCH OTHER POWERS AS THE BOARD MAY DELEGATE TO IT. THE EXECUTIVE COMMITTEE MAY HOLD MEETINGS AND MAKE RULES FOR THE CONDUCT OF ITS BUSINESS AS IT SHALL FROM TIME TO TIME DEEM NECESSARY OR ADVISABLE. THE PRESENCE OF AT LEAST FIVE MEMBERS OF THE EXECUTIVE COMMITTEE WHO ARE TRUSTEES SHALL CONSTITUTE A QUORUM AND MAY TAKE ACTION BY MAJORITY VOTE OF SUCH QUORUM. ALL ACTIONS OF THE EXECUTIVE COMMITTEE SHALL BE REPORTED TO THE BOARD IN WRITING OR AT THE NEXT MEETING OF THE BOARD.

CONSISTENT WITH THE PROVISIONS OF THE MASSACHUSETTS GENERAL LAWS, THE

EXECUTIVE COMMITTEE SHALL NOT HAVE THE AUTHORITY TO: (I) CHANGE THE

PRINCIPAL OFFICE OF THE CORPORATION; (II) AMEND THE BYLAWS; (III) ELECT

THE STATUTORY OFFICERS OF THE CORPORATION INCLUDING THE PRESIDENT AND

DIRECTOR, TREASURER, AND SECRETARY, OR FILL VACANCIES IN SUCH OFFICES;

(IV) CHANGE THE NUMBER OF THE BOARD OF TRUSTEES OR FILL VACANCIES IN THE

BOARD OF TRUSTEES; OR (V) REMOVE OFFICERS OR TRUSTEES FROM OFFICE.

FORM 990 REVIEW PROCESS

FORM 990, PART VI, LINE 11B

WOODS HOLE OCEANOGRAPHIC INSTITUTION'S (WHOI) FORM 990 IS PREPARED WITH THE ASSISTANCE OF ITS OUTSIDE TAX ACCOUNTANTS. FOLLOWING WHOI'S INTERNAL MANAGEMENT'S REVIEW, A DRAFT VERSION OF THE RETURN IS DISTRIBUTED TO THE AUDIT AND RISK COMMITTEE FOR REVIEW AND COMMENTS. ONCE THE RETURN HAS BEEN UPDATED WITH INTERNAL MANAGEMENT AND THE AUDIT AND RISK COMMITTEE'S COMMENTS, EACH VOTING MEMBER OF THE GOVERNING BODY, THE PRESIDENT & DIRECTOR AND VP FOR OPERATIONS AND CHIEF FINANCIAL OFFICER, WILL RECEIVE

COPIES OF FORM 990 FOR REVIEW. THE AUDITORS/TAX CONSULTANTS WILL THEN FINALIZE THE FORM 990. COPIES OF COMPLETED FORM 990 WILL BE DISTRIBUTED IN ELECTRONIC OR PAPER FORM TO MEMBERS OF THE GOVERNING BODY PRIOR TO FILING WITH THE IRS. A DESIGNEE OF THE CHIEF FINANCIAL OFFICER WILL BE RESPONSIBLE FOR MAINTAINING A CURRENT DISTRIBUTION LIST AND DISTRIBUTING THE COPIES.

CONFLICT OF INTEREST COMPLIANCE

FORM 990, PART VI, LINE 12C

EACH TRUSTEE, OFFICER, AND KEY EMPLOYEE OF WOODS HOLE OCEANOGRAPHIC

INSTITUTION ("WHOI") IS REQUIRED TO DISCLOSE ON AN ONGOING BASIS, IN

WRITING, ON WHOI'S DISCLOSURE STATEMENT, (A) ANY FINANCIAL OR BUSINESS

RELATIONSHIPS THAT HE OR SHE, OR ANY FAMILY MEMBER, HAS WITH WHOI OR ANY

AFFILIATED ORGANIZATION OR WITH ORGANIZATIONS THAT DO BUSINESS WITH WHOI

OR ANY AFFILIATED ORGANIZATION, (B) ANY ELECTED OR APPOINTED OFFICE OR

POSITION THAT HE OR SHE, OR ANY FAMILY MEMBER, HOLDS IN A BRANCH OF

GOVERNMENT OR IN A REGULATORY AGENCY HAVING AUTHORITY OR JURISDICTION

OVER WHOI, OR (C) OTHER PERSONAL, FAMILIAL, FINANCIAL, OR BUSINESS

RELATIONSHIPS THAT OTHERWISE COULD BE CONSTRUED TO AFFECT THE

INDEPENDENT, UNBIASED JUDGMENT OF SUCH TRUSTEE OR OFFICER IN LIGHT OF HIS

OR HER DECISION-MAKING AUTHORITY OR RESPONSIBILITIES FOR WHOI.

THE DISCLOSURE STATEMENTS ARE FILED WITH WHOI'S SECRETARY AND THE

SECRETARY WILL PREPARE A REPORT ANNUALLY OR MORE FREQUENTLY AS NECESSARY

FOR THE TRUSTEES AND OFFICERS SUMMARIZING ANY CONFLICT ISSUES. THE AUDIT

COMMITTEE REVIEWS THE DISCLOSURE REPORTS AND ANY CONFLICTS OR POTENTIAL

CONFLICTS ARE BROUGHT TO THE EXECUTIVE COMMITTEE'S ATTENTION. THE

EXECUTIVE COMMITTEE WILL DETERMINE WHETHER A CONFLICT EXISTS BASED ON

WHOI'S CONFLICT OF INTEREST POLICY. IF A CONFLICT OF INTEREST IS

DETERMINED, THE EXECUTIVE COMMITEE WILL EXERCISE ITS JUDGMENT ON THE BEST

COURSE TO FOLLOW.

#### COMPENSATION APPROVAL

FORM 990, PART VI, LINE 15

THE ANNUAL COMPENSATION APPROVAL PROCESS CONSISTS OF A REVIEW BY THE

ORGANIZATION'S INDEPENDENT COMPENSATION COMMITTEE, USING COMPARABLE,

RELEVANT MARKET DATA FOR THE INSTITUTION'S POSITIONS OBTAINED FROM

PUBLISHED SURVEYS, AND OTHER AVAILABLE SOURCES SUCH AS PEER

ORGANIZATIONS' 990 FORMS. OTHER SURVEYS OF SPECIALIZED SKILL SETS OR

EMPLOYEE ATTRIBUTES CRITICAL TO THE SUCCESS OF THE INSTITUTION WILL ALSO

BE INCORPORATED AS NEEDED. MOREOVER, THE COMMITTEE MAY RELY ON MEMBERS OF

WHOI MANAGEMENT AND OUTSIDE ADVISORS, CONSULTANTS, AND COUNSEL TO PROVIDE

MARKET DATA REPORTS, ANALYSIS, AND OPINIONS WITH RESPECT TO

COMPENSATION-RELATED MATTERS. ALL COMPENSATION DECISIONS MADE ARE

DOCUMENTED IN THE MINUTES.

PUBLIC DISCLOSURE OF DOCUMENTS

FORM 990, PART VI, LINE 18

THE FORM 990 IS MADE AVAILABLE ON THE ORGANIZATION'S WEBSITE, UPON REQUEST, AND ON GUIDESTAR.ORG.

FORM 990, PART VI, LINE 19

Name of the organization	Employer identification number
WOODS HOLE OCEANOGRAPHIC INSTITUTION	04-2105850

THE WOODS HOLE OCEANOGRAPHIC INSTITUTION MAKES ITS GOVERNING DOCUMENTS,
CONFLICT OF INTEREST POLICY, AND FINANCIAL STATEMENTS AVAILABLE TO THE
PUBLIC THROUGH ITS WEBSITE.

RECONCILIATION OF NET ASSETS

GAIN ON SALE OF INVESTMENT (EOM)

FORM 990, PART XI, LINE 9

VEBA RELATED EXPENSES \$951,010

RETURN ON INVESTMENT FOR RETIREE & ACTIVE MED. 2,313,166

NET PERIODIC BENEFIT COST (245,533)

CHANGE IN SPLIT INTEREST AGREEMENTS 293,767

CHANGE IN NET ASSETS (1,633,744)

PENSION RELATED CHANGES OTHER THAN COST (16,674,540)

ATTACHMENT 1

(500,000)

(15,495,874)

#### 990, PART VII- COMPENSATION OF THE FIVE HIGHEST PAID IND. CONTRACTORS

NAME AND ADDRESS	DESCRIPTION OF SERVICES	COMPENSATION			
VOLSTAD SHIPPING KEISER WILHELMS GATE23 5.ETG BOX777 ALESUND NORWAY 6001	SCIENTIFIC RESEARCH	6,064,090.			
INTEGRO USA, INC. 190 S. LA SALLE STREET, # 2000 CHICAGO, IL 60603	SCIENTIFIC RESEARCH	2,896,586.			
MRV SYSTEMS LLC 6370 LUSK BLVD F100/F101 SAN DIEGO, CA 92121	SCIENTIFIC RESEARCH	2,175,096.			
WORLD-LINK COMMUNICATIONS INC 1101 WORCESTER RD FRAMINGHAM, MA 01701	SCIENTIFIC RESEARCH	1,818,992.			

TOTAL

Name of the organization

WOODS HOLE OCEANOGRAPHIC INSTITUTION

Benployer identification number

04-2105850

ATTACHMENT 1 (CONT'D)

990, PART VII- COMPENSATION OF THE FIVE HIGHEST PAID IND. CONTRACTORS

NAME AND ADDRESS DESCRIPTION OF SERVICES COMPENSATION

SIEMENS GOVERNMENT TECHNOLOGIES 2231 CRYSTAL DRIVE SUITE #700 ARLINGTON, VA 22202

SCIENTIFIC RESEARCH 1,581,600.

Page 2

## SCHEDULE R (Form 990)

### **Related Organizations and Unrelated Partnerships**

 $\blacktriangleright$  Complete if the organization answered "Yes" on Form 990, Part IV, line 33, 34, 35b, 36, or 37.

► Attach to Form 990.

Department of the Treasury Internal Revenue Service

► Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047
2019
Open to Public Inspection

the organization S. HOLE. OCEANOGRAPHIC. INSTITUTION	Employer identification number
WOODS HOLE OCEANOGRAPHIC INSTITUTION	04-2105850

(a) Name, address, and EIN (if applicable) of disregarded entity	<b>(b)</b> Primary activity	(c) Legal domicile (state or foreign country)	<b>(d)</b> Total income	(e) End-of-year assets	(f) Direct controlling entity
(1)					
2)					
3)					
4)					
5)					
(6)					

Part II Identification of Related Tax-Exempt Organizations. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related tax-exempt organizations during the tax year.

(a)  Name, address, and EIN of related organization	<b>(b)</b> Primary activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code section	(e) Public charity status (if section 501(c)(3))	(f) Direct controlling entity		512(b)(13) rolled
						Yes	No
(1) WHOI TAX EXEMPT EMP. WELFARE BEN. TRUST 04-3282355							
569 WOODS HOLE ROAD WOODS HOLE, MA 02543	BEN. TRUST	MA	501(C)(9)	N/A	WOODS HOLE	X	
(2)							
(3)							
(4)							
· ·							
(5)							
(6)							
(7)							
• •							

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule R (Form 990) 2019

Part III Identification of Related Organizations Taxable as a Partnership. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related organizations treated as a partnership during the tax year.

(a) Name, address, and EIN of related organization	<b>(b)</b> Primary activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Predominant income (related, unrelated, excluded from tax under sections 512 - 514)	(f) Share of total income	(g) Share of end-of- year assets	(h) Disproportionate allocations?		Disproportionate		Disproportionate		Disproportionate		Disproportionate		Disproportionate		(i) Code V - UBI amount in box 20 of Schedule K-1 (Form 1065)			(k) Percentage ownership
		,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,		,			Yes	No		Yes	No											
(1) WHOI INVESTMENTS HOLDINGS, LP																						
569 WOODS HOLE RD WOODS HOLE,	INVESTING	DE	WOODS HOLE	EXCLUDED	27,941,547.	486,186,206.		Х	2,157,921.		Х	100.0000										
(2)	_											ı										
(3)																						
(4)																						
(5)																						
(6)																						
(7)																						

Part IV Identification of Related Organizations Taxable as a Corporation or Trust. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related organizations treated as a corporation or trust during the tax year.

(a)  Name, address, and EIN of related organization	<b>(b)</b> Primary activity	(c) Legal domicile (state or foreign country)		(e) Type of entity (C corp, S corp, or trust)	(f) Share of total income	(g) Share of end-of-year assets	(h) Percentage ownership	(i) Section 512(b)(1) controlle entity?
								Yes No
(1) QUISSETT DEVELOPMENT CORP. REALTY TRUST 26-6212595								
569 WOODS HOLE ROAD WOODS HOLE, MA 02543	LICENSING	MA	WOODS HOLE	TRUST			100.0000	х
(2) CHARITABLE REMAINDER TRUST (1)								
	SUPPORT	MA	WOODS HOLE	TRUST				х
(3) CHARITABLE REMAINDER TRUST (2)								
	SUPPORT	NY	WOODS HOLE	TRUST				х
(4) CHARITABLE REMAINDER TRUST (3)								
	SUPPORT	FL	WOODS HOLE	TRUST				х
(5)								
(6)								
	]							
(7)								
	1							

Yes No

Note: Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule.

Schedule R (Form 990) 2019

Ochedale IV (I	1 (1111 330) 2313	i agc
Part V	Transactions With Related Organizations. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, 35b, or 36.	

1	During the tax year, did the organization engage in any of the following transactions with one or more r	elated organizations lis	ted in Parts II-IV?				
а	eipt of (i) interest, (ii) annuities, (iii) royalties, or (iv) rent from a controlled entity.						X
	Gift, grant, or capital contribution to related organization(s)				1b	X	
	Gift, grant, or capital contribution from related organization(s)				1c		Χ
	Loans or loan guarantees to or for related organization(s)				1d		X
	Loans or loan guarantees by related organization(s)				1e		X
	3 , 3 (/11111111111111111111111111111111111						
f	Dividends from related organization(s)				1f		X
a	Sale of assets to related organization(s)				1g		X
h	Purchase of assets from related organization(s).				1h		X
i	Exchange of assets with related organization(s).				1i		X
i	Lease of facilities, equipment, or other assets to related organization(s).				1j		X
,	Estado of radinado, equipment, of earlier access to related organization(0).						
k	Lease of facilities, equipment, or other assets from related organization(s)				1k		X
					11		X
	To the find the distribution of the find and the first and						
	Sharing of facilities, equipment, mailing lists, or other assets with related organization(s)				1m 1n		X
11	Sharing of paid employees with related organization(s)				10		X
U	Sharing of paid employees with related organization(s)						
_	Reimbursement paid to related organization(s) for expenses				1р		Х
-	Reimbursement paid by related organization(s) for expenses				1q	Х	
4	Relinbursement paid by related organization(s) for expenses				14		
_	Other transfer of each as successful to related assessing to related				1r	х	
r	Other transfer of cash or property to related organization(s)				1s	X	—
2	If the answer to any of the above is "Yes," see the instructions for information on who must complete t	his line including cove	red relationships and trans	action thre			—
_	(a)	(b)	(c)		(d)	<del>-</del>	—
	Name of related organization	Transaction	Amount involved		of determining		
		type (a-s)		amou	ınt invo	lved	
							—
(1)	WHOI TAX EXEMPT EMP. WELFARE BEN. TRUST	Q	699,932.	CASH			
(')	mor im main i mi mainta anti-	×	0,5,7,52.	CIIDII			—
(2)							
(2)							—
(3)							
(3)							—
(4)							
(4)							—
/E\							
(5)							—
(6)							
nı		1		i .			

JSA

Schedule R (Form 990) 2019

9E1309 1.000

Schedule R (Form 990) 2019

#### Part VI Unrelated Organizations Taxable as a Partnership. Complete if the organization answered "Yes" on Form 990, Part IV, line 37.

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships.

(a) Name, address, and EIN of entity	(b) (c) Legal domicile (state or foreign country)		income (related, unrelated, excluded from tax under	(e) Are all partners section 501(c)(3) organizations?		(f) Share of total income	(g) Share of end-of-year assets	(h) Disproportionate allocations?		(i) Code V - UBI amount in box 20 of Schedule K-1 (Form 1065)	(j) General or managing partner?		(k) Percentage ownership
			sections 512-514)	Yes	No			Yes	No	(1 01111 1000)	Yes	No	
(1)													
(2)	_												
(3)	_												
(4)	_												
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Part VII Supplemental Information
Provide additional information for responses to questions on Schedule R. See instructions.